

## New Anglia Local Enterprise Partnership Board Meeting

Wednesday 24<sup>th</sup> February 2021

10.00 - 12.30pm

Via MS Teams

### Agenda

No.	Item	
1.	Welcome from the Chair	
2.	Presentation - The University of Suffolk Strategy and Vision 2020-2030	
3.	Apologies	
4.	Declarations of Interest	
5.	Actions / Minutes from the last meeting	
<b>Strategic</b>		
6.	Energy Sector Recovery and Resilience Plan	For Approval
<b>Operational</b>		
7.	Enterprise Zone Accelerator Fund Amendment – Nar Ouse - <b>Confidential</b>	For Approval
8.	Great Yarmouth O&M Campus - <b>Confidential</b>	For Approval
BREAK – 15 Mins		
9.	Enterprise Zone Accelerator Fund – Norwich Research Park - <b>Confidential</b>	For Approval
10.	Norfolk & Suffolk Transport Board Update	Update
11.	Chief Executive’s Report – including confidential items	Update
12.	February Performance Report inc & Economic Dashboards	Update
13.	Board Forward Plan	Update
14.	Any Other Business	



## **New Anglia Board Meeting Minutes (Unconfirmed) 27<sup>th</sup> January 2021**

### **Present:**

Kathy Atkinson (KA)	Kettle Foods
Sam Chapman-Allen (SC)	Breckland Council
Claire Cullens (CC)	Norfolk Community Foundation
David Ellesmere (DE)	Ipswich Borough Council
C-J Green (CJG)	Brave Goose
John Griffiths (JG)	West Suffolk Council
Matthew Hicks (MH)	Suffolk County Council
Pete Joyner (PJ)	Shorthose Russell
Helen Langton (HL)	University of Suffolk
Steve Oliver (SO)	MLM Group
Corrienne Peasgood (CP)	Norwich City College
Andrew Proctor (AP)	Norfolk County Council
Johnathan Reynolds (JR)	Opergy
Sandy Ruddock (SR)	Scarlet & Mustard
Alan Waters (AW)	Norwich City Council
Jeanette Wheeler (JW)	Birketts
Tim Whitley (TW)	BT

### **Attendees**

Ian Whitehead (IH)	Lane Farm – For Item 2
Rebecca Miles (RM)	Lane Farm – For Item 2
Harry Youngson (HY)	Lane Farm – For Item 2
Shan Lloyd (SL)	BEIS
Mark Ash (MA)	Suffolk County Council
Vince Muspratt (VM)	Norfolk County Council
James Allen (JA)	New Anglia LEP – For Item 7
Chris Dashper (CD)	New Anglia LEP – For Item 11
Julian Munson (JM)	New Anglia LEP – For Item 10
Chris Starkie (CS)	New Anglia LEP
Emma Taylor (ET)	New Anglia LEP – For Item 8
Rosanne Wijnberg (RW)	New Anglia LEP
Helen Wilton (HW)	New Anglia LEP

<b>Actions from the meeting: (27.1.21)</b>		
<b>2021 LEP Strategic Priorities</b> Any comments on the strategic priorities to be submitted to CS & CJG Strategic priorities slides to be circulated to the board <b>Chief Executive's Report</b> An update on Ely Junction to be provided at the next board meeting		<b>ALL HW  EG</b>
<b>1</b>	<b>Welcome from the Chair</b>	
CJ Green (CJG) welcomed everyone to the meeting and thanked them for attending.		
<b>2</b>	<b>Presentation from Ian Whitehead, Lane Farm</b>	
CJG welcomed Ian Whitehead (IW), Rebecca Miles (RM) and Harry Youngson (HY) from Lane Farm who provided the board with a presentation on their family run pig farm explaining that over the past 20 years they have diversified the business by setting up a cutting plant which had allowed them to produce their own products and sell to local stores. IW explained that they then moved into cooking and processing their pork and by bringing processing into a single building in 2019 allowing customers to visit the site which resulted in larger orders. The LEP's agri-food grant will be used to purchase packaging machines allowing increased productivity, reduced wrapping costs and allowing the use of recycled materials. RM confirmed that a web site had been set up for the Suffolk Salami arm of the business which is being used to test the processes and that this was doing well without promotion and that they would look to expand this going forward. The meeting discussed the impact of the pandemic which has reduced the demand from the commercial food trade but noted that sales in local shops had increased.  CJG thanked them for the presentation and they left the meeting.		
<b>3</b>	<b>Apologies</b>	
Apologies were received from Dominic Keen.		
<b>4</b>	<b>Declarations of Interest</b>	
None		
<b>5</b>	<b>Actions/Minutes from the last Meeting</b>	
The minutes were accepted as a true record of the meeting held on 25 <sup>th</sup> November 2020. CJG reviewed the outstanding actions and Chris Starkie (CS) provided an update on the sources of traffic on the web site vacancy board details of which will be circulated with the minutes.		
<b>6</b>	<b>2021 LEP Strategic Priorities</b>	
CS provided the board with a presentation on the LEP's key achievements of 2020 and the strategic priorities for the year ahead. CS highlighted 10 ways in which the LEP had supported local businesses during the pandemic including the PPE database, the successes of partnership working and the provision of grants in particular the Business Resilience and Recovery Scheme. It was also noted that the LEP team had continued to deliver business as normal throughout its full portfolio of programmes.  CS proposed the following priorities for 2021: <ul style="list-style-type: none"> <li>• Covid-19 Reponses &amp; Recovery – continued practical support for business and support during the recovery</li> <li>• Clean Growth Region – driving forward the key elements of the Local Industrial Strategy including establishing the Clean Growth Taskforce</li> <li>• International Profile &amp; Trade – working with the Department for International Trade and other partners to promote the region, navigate any issues related to Brexit and take advantage of new opportunities.</li> </ul>		

	<ul style="list-style-type: none"> <li>Strengthening the LEP – securing future financing as programmes come to an end and identifying funding from other areas.</li> </ul> <p>The meeting discussed the new UK Shared Prosperity Fund details of which will be set out at the budget in March.</p> <p>CS also recommended a continuing focus on underpinning themes of inclusive growth, innovation and digitalisation which will support all areas of work.</p> <p>Claire Cullens (CC) noted that support for skills needed to be explicit in the objectives and the meeting discussed the Skills White paper and the role of the Chambers of Commerce. CS advised that he was meeting with both local chambers to discuss this further and would also arrange a meeting with CC.</p> <p>CS agreed to add an explicit reference to skills into the objectives</p> <p>ACTIONS: Any comments on the strategic priorities to be submitted to CS &amp; CJG Strategic priorities slides to be circulated to the board</p> <p>The Board agreed:</p> <ul style="list-style-type: none"> <li>To note the content of the presentation and agreed the priorities identified with the addition of skills</li> </ul>	<b>All HW</b>
<b>7</b>	<b>Trade and Cooperation Agreement Between the EU and the UK</b>	
	<p>James Allen (JA) presented the board with a summary of the report on the Trade and Cooperation Agreement struck between the EU and the UK detailing the contents of the deal, potential implications for sectors, potential economic impact, emerging intelligence and LEP activity.</p> <p>The board discussed the potential impact on the economy of leaving the EU coupled with the pandemic and current anecdotal evidence of issues.</p> <p>CS advised the board that the presentation could be provided to partners and anyone interested should contact him or JA.</p> <p>The Board praised the quality of the report and presentation and agreed:</p> <ul style="list-style-type: none"> <li>To note the content of the report</li> </ul>	
<b>8</b>	<b>Agri-Food Industry Council Report</b>	
	<p>Corrienne Peasgood (CP), chair of the Agri-food Council, presented the board with an update on the work of the Agri-Food Industry Council and reviewed the key objectives:</p> <ul style="list-style-type: none"> <li>Supporting business recovery, promoting long term growth and ensuring business resilience.</li> <li>Explore ways of attracting inward investment to increase the volume and value of food processing within Norfolk &amp; Suffolk.</li> <li>Collaborate with partners including Lincolnshire, Cambridgeshire and Peterborough leveraging the existing strengths of Agri-TechE to realise the collective power as the UK centre for hi-tech, precision agriculture and food production.</li> <li>Support the development of a Food Innovation Centre at the Food Enterprise Park at Honingham Thorpe to deliver regional business growth through innovation, productivity, processing and to support the further development of the wider Norwich Food Enterprise Park.</li> <li>Develop a world-leading hub for plant and microbial research at the Norwich Research Park.</li> <li>Understanding, supporting and developing the Clean Growth agenda for the agri-food value chain.</li> <li>Enabling Growth in the New Anglia Agri-food sector through skills development.</li> </ul> <p>CP highlighted some of the concerns which have been raised by businesses regarding the UK leaving the EU and noted that the full impacts have not yet been seen.</p>	

<p>Emma Taylor (ET) advised that the next Agri-food sector report will be issued shortly providing feedback from council members, project updates and case studies.</p> <p>Johnathan Reynolds (JR) asked if the council included aqua foods within its scope. CP confirmed it did but this area would be expanded in the future.</p> <p>The Board agreed:</p> <ul style="list-style-type: none"> <li>To note the content of the report</li> </ul>	
<p><b>9 Chief Executive's Report</b></p>	
<p>CS highlighted key projects including the successful delivery of the Peer to Peer Network and the announcement of a further round of funding to which the LEP will be submitting a bid. Annual Performance Review – CS was pleased to confirm that Government's preliminary assessment was that all requirements have been met. The review meeting between Government and the LEP team will take place on 28<sup>th</sup> January.</p> <p>Covid-19 Response - The LEP is also working with partners in Public Health teams to assist in setting up Covid-19 testing programmes for businesses with less than 250 employees.</p> <p>Andrew Proctor (AP) asked if the Peer to Peer network included the care sector. CS confirmed that the network had been promoted to all sectors.</p> <p>CS agreed with AP's comment that progress on Ely Junction had been slow but that the funding proved by the LEP and local authorities had moved the project onto the next stage. It was agreed that an update would be provided for the next board meeting.</p> <p><b>ACTION:</b> An update on the Ely junction project to be provided at the February board meeting</p> <p>JR asked how inward investment queries connected to the Industry Councils. CS noted that this could be challenging given the confidential nature of the investment discussions, but it would be possible to share some details.</p> <p>The Board agreed:</p> <ul style="list-style-type: none"> <li>To note the content of the report</li> </ul>	<p><b>EG</b></p>
<p><b>10 Connected Innovation</b></p>	
<p>Julian Munson (JM) provided the board with an update on the LEP's 'Connected Innovation' initiative which is being driven by the LEP's Innovation Board and includes a new programme to connect and promote Norfolk and Suffolk's Innovation Hubs and the development of an Innovation Prospectus. The prospectus is still undergoing amendments and will be circulated to the Board on completion.</p> <p>The two year project will provide a more collaborative approach to innovation across the region and will also support cross sector innovation.</p> <p>JR expressed thanks to both local authorities for their support and noted the success of pulling together the innovation hubs and the opportunities which this provides.</p> <p>The Board agreed:</p> <ul style="list-style-type: none"> <li>To note the content of the report</li> </ul>	
<p><b>11 New Anglia Capital Report – Confidential</b></p>	
<p>Chris Dashper (CD) presented the report noting the change in format and advised that this was still being reviewed and amended.</p> <p>The Board agreed:</p> <ul style="list-style-type: none"> <li>To note the content of the report</li> </ul>	
<p><b>12 January Performance Reports</b></p>	
<p>Rosanne Wijnberg (RW) presented the reports to the Board and highlighted key items. Growth Programme - the Small Grants Programme runs until September 2021 and further funding was being investigated.</p>	

	<p>Enterprise Advisor Network – Outputs are as at the end of the autumn term and are rated red as they are centred on work with businesses. The advisors have been working on other initiatives which are not reflected in the captured outputs but which are recognised by the Careers Enterprise Company.</p> <p>Enterprise Zones – Activity has slowed on the Great Yarmouth &amp; Lowestoft EZ while Space to Innovate remains busy.</p> <p>The Board agreed:</p> <ul style="list-style-type: none"> <li>• To note the content of the reports</li> </ul>	
<b>13</b>	<b>Quarterly Management Accounts</b>	
	<p>RW presented the management accounts to the board and asked for approval of the virement of funds from the Business Resilience and Recovery Fund (R&amp;R) to the Growing Business Fund.</p> <p>The Board agreed:</p> <ul style="list-style-type: none"> <li>• To note the content of the accounts</li> <li>• To approve the budget transfer (subject to government agreement) of £1m from R&amp;R to Growing Business Fund.</li> </ul>	
<b>14</b>	<b>Board Forward Plan</b>	
	<p>CS presented the forward plan highlighting the agenda items for the next meeting.</p> <p>The Board agreed:</p> <ul style="list-style-type: none"> <li>• To note the content of the plan</li> </ul>	
<b>15</b>	<p>Any Other Business</p> <p>None</p>	

**Actions from New Anglia LEP Board Meetings**

<b>Date</b>	<b>Item</b>	<b>Action</b>	<b>Update</b>	<b>Actioned By</b>	<b>Target Date</b>
21/01/2021	Chief Executives's Report	An update on Ely Junction to be provided at the next board meeting	Included in the Transport board update paper	EG	Complete
27/01/2021	2021 LEP Strategic Priorities	Any comments on the strategic priorities to be submitted to CS & CJG Strategic priorities slides to be circulated to the board	Slides circulated with January Board minutes	CS	Complete
25/11/2020	Economic Recovery Restart Plan Progress Report	Sources of visitors to the vacancy page on the New Anglia Web site to be circulated	Details have been circulated with the January Board papers	CS	Complete
25/11/2020	Economic Recovery Restart Plan Progress Report	Insolvency advice to be provided to the Growth Hub	RW & Jeanette Wheeler in discussion to progress.	RW	Feb-21
23/09/2020	New Anglia Capital	Board members to consider putting themselves forward to join the NAC board	Kathey Atkinson has offered to join the NAC Board and has been invited to meet the NAC directors at the NAC Board meeting in March.	CS	Mar-21
23/05/2019	Growth Hub Presentation	Growth Hub Annual review to be circulated to the Board when published	This review will now take place early in 2021	CD	Apr-21

**New Anglia Local Enterprise Partnership Board**

**Wednesday 24<sup>th</sup> February 2021**

**Agenda Item 6**

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**Energy Sector Recovery and Resilience Plan**

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Authors: Julian Munson/Katie Snell Presenter: Julian Munson

**Summary**

This paper provides an update on the production of a Sector Recovery and Resilience Plan for the energy sector developed by New Anglia LEP with All Energy Industry Council partners.

**Background**

Norfolk and Suffolk is fast becoming the UK's epicentre for energy generation and systems integration with a unique mix of onshore and offshore renewables, gas, nuclear and hydrogen and is experiencing significant levels of investment, particularly in the offshore wind sector.

The All-Energy Industry Council (AEIC) recognises the strategic importance and value of the energy sector as identified in the draft Local Industry Strategy. The AEIC is one of three Industry Councils, established as strategic public/private sector partnerships to provide a focus for decision making and leadership in the high value sectors for Norfolk and Suffolk. The AEIC acts as the LEP's sector group for energy and provides the strategic direction in delivering the aspiration to be recognised as the UK's All Energy Region.

The impact of Covid19 has been significant on some parts of the sector, particularly with regards to delays with operational contracts impacting on supply chains and furloughing of staff. There have also been delays reported with respect to approvals from Government for major offshore projects. To this extent the AEIC has developed a recovery plan for the sector which not only identifies the key challenges but also the significant opportunities and major interventions that are being planned or considered to help with economic recovery and to enhance resilience within the sector.

The Recovery and Resilience plan for Norfolk and Suffolk's energy sector will support a range of priorities and interventions to drive growth, investment and innovation, strengthen the supply chain and boost sustainable employment in Norfolk and Suffolk.

**Energy Sector Recovery and Resilience Plan**

The Energy Recovery and Resilience Plan has been produced with the support of an Energy Recovery Task and Finish Group which was made up of selected members from the All-Energy Industry Council including Local Authority partners and chaired by the LEP's Head of Enterprise Zones and Innovation. The LEP Board has endorsed this work as referenced in the October 2020 LEP Board Meeting discussion on the AEIC.

The plan sets out how the energy sector within Norfolk and Suffolk can support economic recovery from Covid-19 in a way which helps to achieve Net Zero. It further supports the Five Foundations of Productivity (Business Environment, Place, ideas, Infrastructure and People) and the Grand Challenges aligning to the Local Industrial Strategy and Economic Strategy.

It acknowledges the Government's 10 Point Plan for a Green Industrial Revolution and the Energy White Paper which were recently published, making it clear that the energy sector will provide jobs and boost growth, while strengthening the resilience of energy systems and making energy more affordable, thereby supporting broad economic activity and jobs in all parts of the economy. Reference to the Government's energy Sector Deals and the North Sea Transmission Deal have also been included.

Importantly, it includes current projects and investments within the region of Norfolk and Suffolk and looks to the medium-long term with several interventions planned. It highlights the unique mix of energy both onshore and offshore as well as statistics based on GVA, capital investment, power and job generation which help to set the scene.

The plan is important as improved energy sector resilience and reliability would greatly reduce economic losses and lost labour hours. Investment in energy is also needed to develop more sustainable systems, speed up clean energy transitions and reduce emissions in pursuit of the goals of the Paris Agreement.

Collectively the sector has major long-term investors in the economy providing vital infrastructure, high skilled jobs, apprenticeships, and training opportunities. The plan highlights how the region of Norfolk and Suffolk is exceptionally well positioned to play its part in the goal to recovery with clear actions to take forward.

Lastly, we have included some clear asks to Government presenting an opportunity for Norfolk and Suffolk to play an important lead role in delivering the UK's Green Industrial Revolution.

### **Planned Interventions**

A range of interventions and planned actions are highlighted within the plan. Examples include;

- Launching a new branding and marketing campaign to consolidate the region's position as a world leader in energy to maximise visibility to Government and investors
- Enhancing supply chain programme activity to create contract opportunities for local businesses from the emerging offshore wind and nuclear new build opportunities
- Researching and progressing emerging opportunities for hydrogen production and innovation in Norfolk and Suffolk
- Supporting skills development programmes to maximise job opportunities in the energy sector

### **Recommendation**

Endorse the Recovery and Resilience Plan for Norfolk and Suffolk's energy sector

**New Anglia Local Enterprise Partnership Board**  
**Wednesday 24<sup>th</sup> February 2021**

## **Agenda Item 10**

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### **Norfolk and Suffolk Transport Board Update**

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Author: Ellen Goodwin

Presenter: Steve Oliver, Ellen Goodwin

#### **Summary**

This paper provides an update on the Transport Board, a sub-group of New Anglia LEP.

#### **Recommendations**

The Board is invited to:

- Note the contents of the paper, sub-board report (appendix A) and the overview presented at the meeting;
- Note the update provided on the Ely Area Capacity Enhancement programme (Appendix B) and
- Agree in principle to the broadening of scope for the Transport Board to include clean growth and its necessary connected elements i.e. energy and digital networks.

#### **Background**

The Transport Board was established in its current form after the abolishment of the Local Transport Body and Board in November 2018 with the high-level objective of implementing the Integrated Transport Strategy.

Its current terms of reference, due to be reviewed in March 2021 state that the Board's expected outcomes are as follows:

- A reliable, resilient and integrated transport network with improved capacity and journey times, providing good connectivity both within and around Norfolk and Suffolk, and to other UK, European and worldwide destinations;
- A Delivery Plan for the Integrated Transport Strategy for Norfolk and Suffolk, current and valued by transport bodies; and
- Central government understanding of the transport infrastructure needs and priorities of Norfolk and Suffolk businesses and residents to support inward investment and growth.

#### **Transport East**

Since its inception in late 2017 Transport East, the Sub-National Transport Board for Norfolk, Suffolk, Essex, Southend-On-Sea and Thurrock has grown in strength and influence significantly. It is currently developing its own Transport Strategy along similar themes to that identified locally. New Anglia LEP is a member of Transport East.

## Transport Board Objectives

The Integrated Transport Strategy for Norfolk and Suffolk was adopted in May 2018 and highlighted four key areas for intervention which are laid out below alongside the equivalent priorities for Transport East.

<b>Integrated Transport Strategy</b>		<b>Transport East</b>	
<b>Connecting the East, Accessing the World</b>	Quicker, more reliable and resilient <b>strategic connections</b> to boost our contribution to UK plc, encouraging <b>improved perceptions</b> , economic participation and inward investment for our <b>key sectors</b> and competitive clusters	<b>Global Gateways</b>	Better connected ports and airports to help UK businesses thrive. Boosting the nation's economy through greater access to international markets and Foreign Direct Investment.
<b>Regional Connectivity and our Priority Places</b>	Keeping people and products moving in and around our Priority Places and Enterprise Zones through new investment, <b>placemaking</b> , maintenance and an <b>integrated public transport</b> network with opportunities for <b>walking and cycling</b>	<b>Multi-centred Connections</b>	Better links between our fastest growing places and business clusters. This helps the area to function as a coherent economy and improves productivity.
<b>Local and Coastal</b>	Innovative on-demand transport solutions and improvements to facilitate local sustainable growth, walking and cycling, recognising local distinctiveness, and offering access to services and opportunities through <b>digital means</b>	<b>Energised Coastal Communities</b>	A reinvented, sustainable coast for the 21st century. Supporting the growing importance of the energy generated along our coastline, as well as our fantastic visitor experiences.
<b>Agile to Change</b>	Embracing <b>new technologies</b> and digital connectivity to enable remote access to services and opportunities to facilitate <b>Mobility as a Service</b> .	<b>Decarbonisation</b>	<i>An evidence report on this topic was commissioned and will be used in the strategy development work currently underway.</i>

New Anglia LEP will continue to work through Transport East to achieve the transport ambitions for Norfolk and Suffolk. Given the clear alignment in priorities there is an opportunity locally to broaden the scope of the Transport Board and use the platform that Transport East has in order to achieve a wider set of objectives and avoid resource repetition.

## Delivery and key achievements to date

### Accessing the World

Freeport East: A consortium of partners including the relevant local authorities from South Suffolk and North Essex and New Anglia LEP have been working with officers from Hutchison Ports to prepare and submit a case for Freeport status built around Felixstowe

and Harwich Ports. As part of the bid submitted to Government on 5 February three tax sites and five parallel customs sites have been shortlisted. The case is built on innovation, trade expansion, clean growth and regeneration. With the potential to generate up to 13,500 additional jobs over time the sponsors of the bid believe it represents a strong case for one of the 10 Freeport designations available across the UK. The benefits Freeports will enjoy flexible tariff structures, simplified customs processes, additional funding for infrastructure upgrades, and tax measures as an incentive for investment. The two ports unrivalled connections with Europe and the Far East and transport /freight links with the UK's Midland Engine make it ideally placed to benefit for the new opportunities that Freeport status offers.

Union Connectivity: The Transport Board recently responded to this call for evidence focussing on rail freight movements from the Port of Felixstowe to the Midlands, North and central belt of Scotland and regular air connectivity to/from Aberdeen and Belfast via Norwich Airport. The response also highlighted the Airport as an important base for offshore energy operations.

### Connecting the East

#### Ely

The New Anglia LEP is represented on the Ely Taskforce, the Ely Area Capacity Enhancement Programme Delivery Board and the Ely Communications Working Group.

In March 2017, the Board agreed to fund the advancement of the Ely Area Capacity Enhancement (EACE) scheme by £3.3m as part of a wider funding package. The road/rail scheme being worked up will allow for increased passenger services (yet to be determined) as well as freight capacity on the network. Any new services may be subject to other improvements on the network if they are to be fully realised. New Anglia LEP funding has not only helped to accelerate the programme of works on Ely it has also helped to leverage in additional funding from other partners and DfT.

The Transport Board has created an infographic highlighting the benefits of improving Ely junction for influencing purposes. This can be found at Appendix B.

Last year the Strategic Outline Business Case was submitted to Government, a positive decision and the additional £13.1m of funding from DfT obtained. Work is underway on the next stages of the programme with further public consultations on options for the Ely area planned in the summer and autumn. The Outline Business Case will be prepared in the latter half of 2021 with a decision to design expected by summer 2022, this now includes the level crossing work between Ely and Ipswich which has been accelerated. The current timetable suggests that a preferred option consultation is programmed for autumn/winter 2022. Subject to various decisions construction could begin 2025. A piece of work is underway to aggressively pursue ways of shortening the overall programme without compromising on the benefits.

Alongside this workstream, New Anglia LEP is part of the East-West Rail Eastern Section Executive Board to advance work on the project in Norfolk and Suffolk.

GEML: The Summary Business Case is currently being finalised following the GEML Taskforce meeting on 28 January. This document brings together the key elements from both the Strategic Outline Business Case and the Wider Economic Benefits study and the purpose is to replace the original business case published in 2014, as the key lobbying document for GEML investment.

The next step is to complete the gap analysis work to finalise the SOBC and progress the GEML programme to the next stage on the Rail Network Enhancement Pipeline. The gap analysis work will be undertaken by Network Rail and the Taskforce is currently awaiting approval from DfT to release the funds to carry out this work. The gap analysis will provide

more clarity in terms of costs and although this extends the timings for putting forward the SOBC to the next stage, overall it does not impact on the timescales for the programme as this work was already planned by Network Rail. Once funding has been released, the gap analysis work is expected to take between 6 – 9 months to complete.

The work on the Great Eastern Mainline described above includes improvement at Haughley junction.

East Norwich regeneration: New Anglia LEP is working with Norwich City Council, Norfolk County Council, the Broads Authority and other partners including landowners, Greater Anglia and Network Rail to consider the opportunities to regenerate East Norwich including a potential improvement to Trowse rail swingbridge.

A14 Strategy Board: New Anglia LEP sits on the A14 Strategy Board led by the Suffolk Chamber of Commerce. The Board, although disappointed that the schemes put forward for delivery between 2020 and 2025 were not approved remains focussed that the improvement at Copdock be included in the following programme period and that other improvements on the route are delivered in the future too.

A47 Alliance: New Anglia LEP will continue to work as part of the A47 Alliance, led by Norfolk County Council to see agreed schemes delivered. The four remaining schemes to be delivered in Norfolk (Blofield to Burlingham dualling, North Tuddenham to Easton dualling, Thickthorn junction and Great Yarmouth junctions) should have been completed by the end of 2020 according to the original timeline. The Alliance remains committed to seeing further improvements delivered in the future.

#### Other projects

Transforming Cities Fund: New Anglia LEP continues to be a member of the Joint Committee for the Transforming Cities Fund programme in Norwich.

Proposed Sizewell C: New Anglia LEP continues to encourage EDF to consider a sustainable transport strategy for construction.

Connected Places Catapult: the Transport Board continues to work with the Connected Places Catapult on achieving a balanced approach between public transport and active travel.

#### **COVID-19**

The Transport Board continues to consider the impacts of covid-19. One area that requires particular support is the rebuilding of confidence in public transport and a working group has been established to consider just this.

There are transport benefits with respect to the pandemic. The increase in active travel and the subsequent Emergency Active Travel Fund have benefited Norfolk and Suffolk who have collectively secured just over £4m.

Transport East have three sub-groups considering passenger transport, active travel and rural connectivity, each of which have had a pandemic focus since their establishment.

New Anglia LEP is currently commissioning a piece of work to look at the new business landscape, including the shift to home working/learning, which has resulted from the pandemic. The shift to home working, if more permanent will have a lasting effect on our need to travel. Through improving digital connectivity, we have the opportunity to improve access to employment, learning and services through virtual means.

## **Looking Ahead**

### Clean growth

In November 2020 New Anglia LEP responded to the Prime Minister on the opportunities for a Green Industrial Revolution in Norfolk and Suffolk, many of which have a distinct transport focus/element:

1. Alternative Fuels (electric and hydrogen) – we are working across the public and private sectors, with partners at the Cambridge and Peterborough Combined Authority and Transport East to explore the opportunities for the collaborative and strategic deployment of alternative fuels across the wider region. This work will build on work that is already taking place across Norfolk and Suffolk via Norfolk County Council’s EV Strategy and the Suffolk Climate Emergency Plan.
2. Modal shift (public transport and active travel) – building on the Covid-19 response described above we will continue to encourage modal shift, encouraging people back on to public transport and strive to maintain the trend for more active travel.
3. Jet zero and green maritime – we will work with both the aviation and maritime sector to support their decarbonisation efforts. From a maritime perspective this includes developing a bid to the Clean Maritime Demonstration Competition.

In moving forward, there is an opportunity to rationalise the activity of the Transport Board to avoid repetition and embed clean growth principles. This will likely extend to conversations about energy networks and digital connectivity. This paper seeks a broad view on this from the Board ahead of a discussion at the next Transport Board on 18 March.

### Influencer and Enabler

Moving forward the Transport Board can continue to work with key partners to enhance its role as an Influencer and Enabler, developing key messages about infrastructure improvements in the context of clean and inclusive growth within and outside of Norfolk and Suffolk and ensure those messages are communicated effectively and in a holistic way which links to the broader work of the Norfolk and Suffolk Economic Strategy, Local Industrial Strategy and the Economic Recovery Restart Plan.

### Strengthening Governance

The Transport Board will also consider its links with the broader governance of the LEP including the Skills Advisory Panel, the Industry Councils and the other sector groups, in particularly the visitor economy.

### International Profile and Trade

The Transport Board will also consider its role in supporting international profile and trade.

## **Recommendations**

The Board is invited to:

- Note the contents of the paper, sub-board report (appendix A) and the overview presented at the meeting;
- Note the update provided on the Ely Area Capacity Enhancement programme; and
- Agree in principle to the broadening of scope for the Transport Board to include clean growth and its necessary connected elements i.e. energy and digital networks



**Appendix A**  
**Sub- Board Reporting**

<b>Sub-Board:</b>	<b>Transport Board</b>	
<b>Representatives:</b>	<b>LEP Board: Steve Oliver</b>	<b>LEP Team: Ellen Goodwin</b>
<b>Meeting Frequency:</b>	<b>Quarterly</b>	
<b>Key Objectives and their link to the NSES and LIS</b>	<b>Update on actions / activity</b>	<b>Next Steps</b>
<p><i>NSES: Our offer to the world/competitive clusters close to global markets</i>  <i>LIS: Infrastructure/Clean growth</i>            Connecting the East, Accessing the World: quicker, more reliable and resilient strategic connections, encouraging improved perceptions, economic participation and inward investment</p>	<ul style="list-style-type: none"> <li>• Significant reduction in public transport use during the pandemic will require renewed confidence building drive</li> <li>• Facilitated initial discussions on a maritime cluster/network for Norfolk, Suffolk and North Essex working with SELEP</li> <li>• Freeport East bid submitted in support of levelling up and clean growth</li> <li>• Union connectivity response</li> </ul>	<ul style="list-style-type: none"> <li>• Meeting set up to discuss how we re-build confidence and re-drive modal shift</li> <li>• Working together on the Clean Maritime Demonstration Competition: £20m opportunity as part of the 10-pt plan. Update at Transport Board 18 March</li> <li>• Awaiting government decision</li> <li>• None yet</li> </ul>
<p><i>NSES: Driving business growth and productivity</i>  <i>LIS: Infrastructure/Clean growth</i>            Regional Connectivity and Our Priority Places: keeping people and products moving through new investment, placemaking, maintenance and an integrated public transport network with active travel opportunities</p>	<ul style="list-style-type: none"> <li>• Transport East Strategy development</li> <li>• Influencing GEML and Ely taskforces to focus on the strategic case and political influencing</li> <li>• East Norwich regeneration inc. Trowse swingbridge</li> <li>• Support projects on A14/A47</li> <li>• Transforming Cities engagement in programme delivery</li> </ul>	<ul style="list-style-type: none"> <li>• Transport East Forum/ Summit scheduled for 24 February/9 March respectively</li> <li>• Continued engagement</li> <li>• Working through a number of Forums to advance</li> <li>• Ongoing – A47 comms update at Transport Board 18 March</li> <li>• Ongoing</li> </ul>
<p><i>NSES: Driving business growth and productivity</i>  <i>LIS: Infrastructure/Clean growth</i>            Agile to Change: embracing new technologies and digital connectivity to</p>	<ul style="list-style-type: none"> <li>• Alternative fuels – electrification and hydrogen opportunities</li> <li>• Prevalence of home working/learning – link to digital connectivity</li> </ul>	<ul style="list-style-type: none"> <li>• Working with the CPCA on an Alternative Fuel Strategy</li> <li>• Work currently being commissioned</li> </ul>

<p>enable remote access and facilitate Mobility as a Service</p>		
<p><i>NSES: Driving Inclusion and Skills</i>  <i>LIS: Infrastructure/Clean growth</i>  Local and Coastal: innovative on-demand transport solutions and improvements, walking and cycling and offering access to services and opportunities through digital means</p>	<ul style="list-style-type: none"> <li>• CPC active travel/public transport balance</li> <li>• Reduce the need to travel/flexibility</li> <li>• Proposed Sizewell C – sustainable transport opportunity</li> </ul>	<ul style="list-style-type: none"> <li>• Update report expected at next Transport Board – 18 March</li> <li>• Ongoing considerations</li> <li>• Ongoing discussions about reducing impact with EDF</li> </ul>

## INCREASING CAPACITY AT ELY JUNCTION



Ely capacity **DIRECTLY LINKED** to UKs growth – necessary to accommodate the **COUNTRY'S DEMANDS**

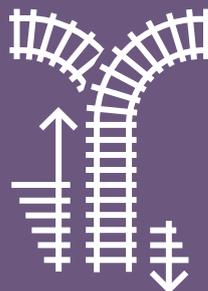
Integral to **FREIGHT** and **PASSENGER STRATEGY** to 2043



**70% OF CONTAINERS** that arrive at Felixstowe are delivered via Ely to the Midlands, Manchester, Liverpool and Yorkshire



Ely is the artery of the UKs **HIGHEST PRIORITY** rail freight corridor and supply chain



**301,859 MINUTES LOST** at Ely each year – equivalent of playing **3,354 FOOTBALL MATCHES** or **629 work days lost**



Increasing capacity at Ely is vital to level up the **NORTH** and hit decarbonisation targets



Improvements to Ely would allow for half hourly trains between Norwich and Cambridge, and hourly services between Ipswich and Peterborough



**28%** **FELIXSTOWE PORT** is committed to rail with an existing 28% modal share, the highest of any UK port






**Author: Chris Starkie**

### **Summary**

This report provides an overview of LEP team activities since the January board and is split into five parts, reflecting the different strands of LEP activity:

- 1) LEP managed programmes
- 2) Strategy
- 3) Industry Councils, sector groups and external partnerships
- 4) Engagement and promotion
- 5) Governance, Operations and Finance

The media dashboard is attached as Appendix B to the report.

### **Recommendation**

The board is asked to note the contents of the report

### **Highlights**

#### **Support for Covid testing for businesses**

The LEP team and Growth Hub have begun supporting Norfolk and Suffolk Public Health colleagues in the roll out of asymptomatic testing for businesses.

The LEP has agreed to assist both counties by proactively contacting businesses in priority sectors to highlight the importance of regular testing of their workforces and encouraging them to sign up their staff to programmes being run by the public health teams from Suffolk County Council and Norfolk County Council.

We will also be using our sector groups and working with business bodies such as the chambers and the FSB to broaden out this work.

#### **Approval for ESF project**

The LEP has received official approval from the Department of Work and Pensions for the bid we submitted for our Careers Hub programme.

The £1.5m programme is funded through the European ESF programme with match funding from the Careers Enterprise Company and will allow us to build on the excellent work of the LEP’s Careers Hub and Enterprise Adviser Network.

#### **Business Resilience and Recovery Scheme**

Project approvals are continuing, with 115 projects agreed to date, providing grants valued at £4.4m.

The programme has attracted £6.9m of private sector match funding – giving a total value of £11.3m for the 115 projects. Investment in the approved projects will create 196 Full Time Equivalent (FTE) jobs and safeguard 2,722.

### **1) LEP Programmes**

#### **Business Support**

##### **New Anglia Growth Hub**

Over the last month the Growth Hub have seen an increase in businesses seeking EU Exit related support.

Since 11<sup>th</sup> January 2021 the Growth Hub has also been delivering specialist EU Exit related support to SMEs across Norfolk and Suffolk.

Around a quarter of businesses enquiring have been seeking in-depth and specialist support around key topics, particularly exporting and customs advice and guidance. We are also developing a number of EU Exit related webinars on key topics, to support SMEs to gain the

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knowledge they need to continue to operate effectively and with the minimum of disruption to trading. (See further information on EU Transition in the strategy section on page 7 of the report). The Growth Hub team continue to see a steady rise in the number of enquires relating to grant schemes and are working with a diverse range of businesses to ensure that they have access to appropriate financial support to both sustain and grow businesses.

### **Peer Network Programme**

A total of 19 cohorts are up and running, with 162 businesses participating in the Peer Network programme, which runs to the end of March 2021. Discussions are taking place within the Department for Business, Energy and Industrial Strategy to run another round of Peer Networks in 2021/22.

### **Start-Up Programme**

The number of people coming forward seeking support to start their own business continues to be at a high level. Both NWES and Menta continue to deliver support to those seeking help and advice. With our current ERDF funding ending in September, we are working with partners to seek alternative funding to enable the delivery of Start Up activity in the future. As part of this process, we are holding an event in March to bring together key players in Start Up delivery, together with local authority partners, so we can develop a long term plan for Start Up support.

## **Business Grants**

### **Business Resilience and Recovery Scheme**

Project approvals are continuing, with 115 projects agreed to date, providing grants valued at £4.4m. The programme has attracted £6.9m of private sector match funding – giving a total value of £11.3m for the 115 projects.

As of 8<sup>th</sup> February 2021, there were 9 grant applications with a combined grant value of £366,850 in the pipeline, being supported by the Growth Hub.

Investment in the approved projects to date will create 196 Full Time Equivalent (FTE) jobs and safeguard 2,722. Of the 115 businesses supported, 72 are in Norfolk (£2.7m) and 43 are in Suffolk (£1.7m).

### **Visitor Economy Grant Scheme (VEGs) and Wider Economy Grant Scheme (WEGs)**

Both schemes continue to be extremely popular. As of 8<sup>th</sup> February, 160 grant applications totalling £421,907 have been approved with £186,708 of funding paid out to SMEs. A further 17 grant applications totalling £43,650 are currently under development, leaving £103,287 of funding remaining to be allocated. MHCLG have recently confirmed that the scheme will be extended in terms of timescale, with final claims for grants extended to the end of April 2021. The extension does not include any additional funding for the schemes.

### **Small Grant Scheme**

The number of applications coming through to the Small Grant Scheme has continued to pick up, with the amount of funding unallocated now below £45k. Since its launch, the SGS has supported 322 SMEs with £2.99 million of grant funding. A number of grant awards have slipped due to the impact of Covid-19, however, we anticipate that the fund will be fully committed by the end of March 2021. There are ongoing conversations with MHCLG as to future additional funding, with a range of options available to ensure that the scheme continues beyond the current end date of November 2021.

### **Growing Business Fund**

The fund continues to be popular with businesses across Norfolk and Suffolk. Growth Hub advisers are meeting businesses who are still keen to progress their growth plans and in

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particular there has been an uplift since the autumn of 2020 in businesses looking to move or extend their premises and employ additional staff.

All funds available for 2020/21 have already been fully committed to projects. There is a very healthy and growing pipeline of projects for 2021/22 with many businesses looking to proceed quickly.

**Growth Through Innovation**

Interest in GTI continues to gain momentum, with further applications coming forward, particularly from the manufacturing sector. As of the 12<sup>th</sup> February 2021 there is £654k of unallocated funding remaining, with a further £1.2m worth of projects under development. We continue to prioritise applicants that can demonstrate that their project is able to spend and claim the required funds before the end of March 2021, to ensure that the 2020/21 funding is fully allocated and spent.

**Eastern Agri-tech Initiative**

Funds within this scheme are now fully committed, and the grant scheme is closed to new applications in both the Cambridge and Peterborough Combined Authority (CPCA) area and New Anglia areas. Applicants are being signposted to alternative funds where they exist.

**LEP Innovative Projects Fund**

**Innovative Projects Fund 1 (2018 Call) - £500,000.**

IPF1 Summary: Seven projects with a combined allocation of £539,531.

All projects are progressing well. Year One of the Ipswich Cornhill Project has been completed. £91,634 has been claimed so far in this financial year (£224,759 in total). The total project spend to date is £490,049. Public match funding of £138,705 and Private match funding of £119,711 has been levered in. Norfolk County Council’s Project ‘Building Supply Chain Skills Capacity’ is being re-launched under the new name ‘Gearing Up to Grow’ in partnership with EEEGR.

**Innovative Projects Fund (2019 Call) - £1.5m**

IPF2 Summary: 18 projects with a combined allocation of £1.522m.

Fifteen projects now have their Grant Offer Letters and have started delivery. £244,099 has been claimed so far in this financial year. Private match funding of £56,326 and public match funding of £184,731 has been levered into the region. Of the remaining three projects, 2 projects are finalising details prior to Offer Letter stage and the 3rd (SCC Transport Innovation Hub) is yet to return a re-profiled proforma.

**Growing Places Fund – confidential**

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**LEP Growth Deal (Capital Growth Programme)**

The Growth Deal, which has helped fund 41 projects as part of the Capital Growth Programme over the past six years, officially comes to an end on 31 March 2021.

Of these, 21 projects have achieved practical completion, most notably providing various improvements to our transport network and significant enhancement to skills provision in our area. Progress with many ongoing projects has been affected and slowed to some degree by the Coronavirus Pandemic, mainly through the adoption on-site health restrictions.

However, most ongoing projects are well underway and will all likely be completed over the next year, involving the drawdown of our remaining Local Growth Fund allocation.

**Getting Building Fund**

The development of projects receiving financial support through the Getting Building Fund is making good progress. Delivery of projects including the Bury St Edmunds Cornhill Regeneration, the new Marina Centre on the Great Yarmouth Seafront and the Integrated Care System Academy at University of Suffolk are underway.

Plans for the extension of the Norfolk Local Full Fibre Network are near completion and delivery is expected to begin soon.

Additionally, planning for the East Suffolk Smart Towns and Micro-Generation & Storage of Energy in Sudbury and Stowmarket are making good progress. Delivery of these and the remaining projects are expected to start in the Spring and Summer of 2021, with almost all scheduled for completion by early to mid-2022.

**Enterprise Zones**

Despite it being a challenging quarter, the two LEP Enterprise Zones are still welcoming new businesses and demand, especially for small units, remains high.

A strong return for Q4 is predicted as buildings on the Space to Innovate Zone are completed and occupied ahead of the deadline for benefits at the end of March 2021. This is familiar to the EZ team as a similar pattern was seen when benefits came to an end on the Great Yarmouth and Lowestoft EZ in 2018.

Handover of the Dr Ella May Barnes building (EMB), formerly known as the Zone 4 joint NALEP/SNC building, on the Norwich Research Park EZ site will be in February and landscaping is underway. This project is covered in more detail under agenda item nine. Elsewhere on the NRP, the new multistorey car park will officially open on March 1<sup>st</sup>, alongside the new Hethersett Lane roundabout.

All the speculative buildings at the Wolesley Business Park on the Mobbs Way, Lowestoft Enterprise Zone site have been sold or let, with businesses moving onto this site during Q3.

The Gateway14 development site at Stowmarket is progressing with a planning application now submitted and the statutory period of consultation running until 3<sup>rd</sup> March 2021. We anticipate the application being determined in April/May. 17 hectares of Gateway 14 is designated as an Enterprise Zone. New Anglia LEP will continue to work closely with Local Authority partners and developers Jaynic in progressing development opportunities on the site.

As part of the work on developing the new 5-year Strategic Plan for Enterprise Zones, the LEP has been engaging with Local Authority partners across Norfolk and Suffolk to understand the pipeline of potential investments across all EZ sites and importantly trying to plan for demand going forward with a need to better understand any potential impacts on the market from Covid19.

The draft EZ Strategic Plan is scheduled to be presented at the next LEP Board meeting.

**Enterprise Zone Accelerator Fund**

Items on Nar Ouse and Norwich Research Park are covered separately under items seven and nine.

**Inward Investment – Confidential**

**2) Strategy**

**Health Protection Board/Resilience Forum**

Work has progressed closely with both Health Protection Boards and Resilience Forums to support engagement with the business community.

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Stuart Catchpole has led on behalf of the LEP Executive to support both counties with their roll out of the asymptomatic testing for workers that cannot work from home – which has included updates to businesses and passing on interested businesses to the county teams.

This programme will ramp up over the coming days with the Growth Hub and other LEP team members proactively contacting businesses to raise awareness of the asymptomatic testing process and benefits for business.

We have supported in getting preventative information out to businesses in the construction and logistics sectors, which built on the work we assisted with on food processing.

Discussions are ongoing with partners around the peer to peer digital marketing campaign that we have committed to undertake working with both counties to capture best practice of adapting business models with innovative preventative measures amongst the business community.

**Business Intelligence**

The LEP continues to submit weekly business intelligence returns to central government, local MPs, and local authority partners.

This information has been useful in assessing the impact of Covid-19 on our business base and key sectors, as well as capturing detailed information on whether businesses are affected or not by the new UK-EU Trade and Cooperation Agreement.

The business intelligence we capture in the coming weeks and months will be particularly useful as we look towards the medium to longer term Economic Recovery Plan and for our evidence base.

**Economic Evidence**

The LEP has provided input to the initial draft of the productivity task & finish group report, specifically focusing on aspects relating to the three strategic opportunities listed in the Local Industrial Strategy and aligning discussion with the Clean Growth golden thread.

We are in discussions with Norfolk County Council officers regards the formation and shaping of their five year economic recovery scenario work. We will continue to liaise with Andrew Staines at NCC, in order to ensure that this analysis aligns with the broader recovery and renewal strategy development going on across both Norfolk and Suffolk.

In addition, we are meeting with the Norfolk Office of Data Analytics and the Suffolk Office of Data Analytics, in order to discuss how we will collectively formulate, structure, and shape an evidence base to inform both the next Covid recovery update in the summer, and lay the foundations for the renewal plan later this year.

We have agreed to draft a bi-monthly skills and employment report, combining intelligence and data from a range of sources, which will be circulated to inform economic development officers across Norfolk and Suffolk. This report will feature metrics directly related to Covid business support schemes, as well as tracking other key metrics such as the local unemployment and job vacancy rates.

**EU Transition**

Business intelligence continues to come in as businesses assess what the deal means for them and as businesses are affected by particular issues. For example, Make UK have set out that supply chain disruption for manufacturers has been felt immediately; even those manufacturers that deemed themselves ready have faced some disruption; new rules for products including rules of origin, conformity and product markings are a whole new world for many; not all

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companies have taken the necessary steps to ensure they are ready for the changes brought in through the Northern Ireland protocol; and manufacturers which regularly send employees to the EU for business are seeing challenges.

Across the first three weeks of the V4 Services’ contract to provide outreach support to businesses on behalf of New Anglia LEP and Growth Hub - 244 calls have been made to businesses. 174 of these have been supported through basic outreach and 19 through specialist/in-depth support and 34 signposted on. These conversations have helped raise awareness of businesses as to what they should be doing and also where opportunities might be.

Specific intelligence includes businesses commonly reporting a lack of knowledge on VAT changes to EU imports and exports; confusion over incoterms; uncertainty around business travel; trouble in understanding commodity codes and how to fill in customs declarations; reports of customs intermediaries not having capacity to take on new clients; businesses seeking to understand the rules of origin and how to track origin of materials through documentation; businesses seeking more information on trading with Northern Ireland to ensure they continue to trade there; businesses trying to understand UKCA/CE marking changes and how this impacts their products; and some reports of goods held up due to border disruption.

### **Skills and Employment**

#### **Skills Advisory Panel (SAPs)**

The SAP met in January to review the draft Local Skills Report. This followed a period of wider stakeholder consultation over the Christmas/New Year period plus feedback from the Department of Education. Some minor amendments have been made and we should have a designed version for our website to review later this month.

In mid-January the Government launched the ‘Skills for Jobs: Lifelong Learning for Opportunity and Growth’ White Paper. The ambitions include giving employers a greater involvement in curriculum development and standalone Level 4 and 5 qualifications.

The LEP Network is in discussion with the Department for Education regarding the development of Local Skills Improvement Plans and how this aligns with our Local Skills Report and the SAP. Chambers of Commerce are cited to have a larger role in education under the changes outlined in the paper.

We have had some constructive conversation with the chambers who are keen and eager to be involved in this space but concerned of expectations and demands being placed on them. It has been agreed that it is a good idea to build from the SAP structure and supporting resources. We will put ourselves forward as a trailblazer. If we don’t succeed in becoming a trailblazer, we will proceed anyway if we can.

#### **Apprenticeship Levy Transfer**

Levy Transfer continues to grow demand. Currently 160 transactions have been completed, with 40 pending approval with transferring employers and 20 new applications received in the last month. There is a current need to engage with more transferring employers to meet the demand and through January an active campaign targeting those companies has been taking place which will carry on into February. This includes working with our comms team and using social media to complete case studies.

There has been an increased demand from the social care sector for funding to support the up skill of staff to meet the increased need for supporting individuals with more complex needs at home or in care homes whereas previously they may have been treated in hospital.

We are currently working with UoS, TechEast, Suffolk County Council and the Chamber to promote and support the development of digital skills from level 4 to 7, seeking to partner with large national companies to use levy transfer to fund the apprenticeships. We will roll the same programme out to Norfolk in due course.

### **EAN and Careers Hub**

The EAN in collaboration with STEM Learning hosted an LMI Week from the 1<sup>st</sup> of February consisting of sessions from representatives of the three Growth Sectors of ICT/Digital, Agri Tech and Clean Energy. Sessions were attended by Careers Leads and Teachers to increase their understanding of the local labour market and future opportunities.

Migrating schools to the Careers Leads dashboard of Compass + continues to be a priority with New Anglia outperforming CEC’s National average to date.

During February the EAN will be collaborating with Speakers for Schools on two webinars showcasing virtual work experience to schools and businesses with the intention of increasing local opportunities for young people.

For Apprenticeship Week the EAN has developed resources to support greater understanding of apprentices and will be hosting apprentices on a Careers and Coffee session on the 9<sup>th</sup> of February.

### **Skills Data**

The writing of the Local Skills Report has enabled us to compile a large amount of skills data with support from the Department for Education. This includes attainment levels of our residents, destination after qualification completion and skills supply/demand. This data will be hosted on our website and updated at least annually.

### **Decarbonisation Academy**

Dates for the four task and finish groups covering: Curriculum, Decarbonising Infrastructure, Market Forces, Research and Commercialisation have been set to begin developing a plan for the Norfolk and Suffolk pilot. These groups will explore the evidence around assets and opportunities as well as consider how we deliver maximum impact for our area.

In addition to these task and finish groups we will be delivering a private sector session to test our thoughts further. We continue to work with the other pilot areas including Coast to Capital as the project develops.

### **Infrastructure**

#### **Transport Board**

A wider Transport Board update is offered under agenda item 6.

#### **Transport East**

Strategy development continues with a consultation expected over summer 2021. Officers recently attended a ports roundtable to discuss challenges and opportunities for the sector which will feed into this strategy development process alongside other themes including passenger transport, active travel and rural connectivity. The next Forum meeting is due to take place on 24 March with the wider Transport East summit planned for 9 March.

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**Great Eastern Main Line (GEML)**

The Summary Business Case is currently being finalised following the GEML Taskforce meeting on 28<sup>th</sup> January. This document brings together the key elements from both the Strategic Outline Business Case and the Wider Economic Benefits study and the purpose is to replace the original business case published in 2014, as the key lobbying document for GEML investment.

**Utilities**

**Energy**

Alternative fuels – outputs from the private sector forum were shared with the LA working group in January. Since then, New Anglia LEP has been working with the Cambridge and Peterborough Combined Authority on a high-level strategic approach that would support the delivery of Alternative Fuels across the wider region.

**Greater South East Energy Hub**

The most recent Hub Board meeting largely focussed on the governance of the Green Homes Grant programme:

Total fund worth £78.35m – 12% will be capitalised leaving the remainder for home energy efficiency improvements across the 11 LEP Hub area – £68.948m.

Grants available for low-income households to improve energy efficiency of homes with poor EPC ratings, including public and private rented sectors, in order to make them warmer and more adaptable to climate change.

The programme will support clean growth as well as green recovery and economic resilience and provide cost effective carbon savings by delivering domestic energy efficiency at scale.

The Hubs have been chosen to lead in order to maximise the pace of delivery – the programme needs to be delivered this calendar year in addition to any under delivery from previous programmes.

LEPs are asked to provide strategic guidance for grant allocation through methodology agreement.

Norfolk and Suffolk each have their own Local Authority delivery consortia led by a lead Local Authority yet to be determined.

Indicative allocations for the fund have been worked out based on population and those in fuel poverty. Deliverability of previous programmes will need to feed into the final allocations in order to maximise the supply chain’s ability to deliver.

**European Structural Investment Funds (ESIF)**

Performance of Norfolk and Suffolk ERDF and ESF projects funded as part of the £80m investment from the national programme continues to be strong, despite the impact of Covid 19 on delivery. These programmes are being delivered to their full timescales in 2023 and continue to adhere to EU funding rules during that period.

**National Reserve – ERDF**

The ERDF Reopening High Streets Safely Fund which was issued via District Councils last summer has been extended to June 2021, as have the Visitor Economy and Wider Economy schemes being distributed in Norfolk and Suffolk via the LEP.

**Interreg France Channel England funding programme**

The LEP is working with six other organisations in France and England, including Norfolk County Council, on C-CARE (Covid-19 Channel Area Response Exchange), a COVID-19 response bid led by Kent County Council to the Interreg France Channel England funding programme. If successful, the project will bring around £1m funding to the LEP for activity which enhances our response to the pandemic.

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The project also involves an in-depth evaluation of Covid response interventions across the partnership, and the development of best practice case studies and guides for future emergencies. The outcome of the bid will be known before the end of March 2021 and the project is due to start by June.

**3) Industry Councils, sector groups and external partnerships**

**Sector Groups and Industry Councils**

**Visitor Economy**

Work is progressing on the development of a Tourism Action Plan, with discussions taking place between VEE, LEP, DMOs, Local Authorities. There is yet to be any formal announcement from Government on the timeline for bidding for Tourism Zones but it is understood to be put back several months.

**All Energy Industry Council (AEIC)**

The All-Energy Industry Council meets on the 22<sup>nd</sup> February with a focus of the discussion being the draft Energy Sector Recovery and Resilience Plan and the role of the Industry Council members in its delivery.

The LEP is also working closely with Local Authority partners, Suffolk Chamber of Commerce, EDF Energy and representatives from the Sizewell C Consortium to develop and progress the plans around maximising future economic opportunities in relation to supply chain, business support, inward investment and skills. A draft Statement of Economic Intent has been prepared to clarify the scope of this activity.

**Advanced Manufacturing and Engineering (NAAME)**

The NAAME engineering success project, funded by the LEP’s Innovative Projects Fund and hosted by the Cambridge Norwich Tech Corridor is making significant progress with a planned launch for the new website, trade and member directory as well as the Talent Sharing Platform (TSP) for the end of February.

The delivery plan has now been approved by the NAAME Industry Council and covers four main objectives for the coming years. Additionally, the Industry Council have approved the development of a NAAME Skills Subgroup looking to address the skills gap and develop the engineers of tomorrow. The group has direct reporting lines into the LEP SAP and will provide direct links between the region’s colleges, the universities (Productivity East, in particular) and industry.

**Financial Industries Group (FIG)**

A programme of events is being developed for 2021-22 and will be run using online platforms. A wide range of topics are being planned, with some directly related to the impact of Covid on work practices, including employment law and returning to the workplace and staff wellbeing. Wider topics are also under consideration such as climate and sustainability (and links to insurance, lending etc) and skills and students in the workplace.

**Cambridge Norwich Tech Corridor**

The Cambridge Norwich Tech Corridor has recently joined a steering group formed by the UEA, to help develop a Branding cluster for Norwich – in order to attract new creative/marketing/branding revenue as well as talent into the city by raising the region’s reputation for this sector. Focus areas for this steering group include: 1) Strategy & Research 2: Communication 3: Networking 4: Education and 5: Talent.

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As part of this group, the Tech Corridor has created an opportunity for Norwich to become a pilot city for a nationwide roll out of AD-Cademy, a free, online advertising course aimed at helping to address the lack of diversity in advertising, created by the [Brixton Finishing School](#).

The programme is primarily aimed at 18- to 25-year-olds from multi-cultural, gender diverse, neurodiverse and working-class backgrounds. The course has been designed to upskill participants in key aspects of marketing, creativity and digital and help will help young people enhance their employability through practical support, advice and mentoring.

The Tech Corridor is also part of a new group set up by the East of England Local Government Association to coordinate and enable joined up messages for inward investment. The group (which also includes Norfolk and Suffolk Unlimited) will aim to identify opportunities where a joined effort might be beneficial, such as MIPIM.

### 4) Engagement and Promotion

#### Launch of Freeport East bid

CJ Green and Chris Starkie represented the LEP at the launch of the Freeport East bid. The event was attended by MPs, businesses and local authority partners from Suffolk, Essex, Norfolk and Cambs.

Freeport East now has a website – [www.freeporteast.com](http://www.freeporteast.com) which highlights the key elements of the bid which includes the ports of Felixstowe and Harwich as well as the Gateway 14 site at Stowmarket.

We are encouraging businesses and other interested parties to sign up to the bid, which was submitted earlier this month and is in competition with proposals from across the UK.

#### Support with Covid-19 and EU Exit business messaging

Business support scripts for Covid-19 and EU Exit continue to be updated and circulated to partners at least weekly, and our website pages are updated to ensure business-facing information is up to date and easy to navigate. We have supported national and local authority messaging about Lateral Flow Tests, helping with the development of business FAQs and promoting testing through our website and digital channels.

### 5) Governance, Operations and Finance

This section provides an update for the board on any key operational matters as well as a headline summary of the LEP’s operational finances.

#### Risk Register

The current risk score for risk 11, funding to support LEP programmes, has increased from 15 (amber) to 20 (red) as the longer-term view of infrastructure funding remains unclear.

#### Annual Performance Review

Our Annual Performance Review meeting with Government took place on 28 January. We have received a note of the meeting with provisional scores of ‘met’ across each of the three themes; governance, delivery and strategic impact. The final outcome letter is due in April after consideration of Q3 data returns and national moderation.

#### Finance

The next set of management accounts will be the full financial year, April 20 – March 21 reporting to the May Board meeting. There have been no extraordinary or unexpected costs since reporting last month.

The Audit and Risk Committee met on 11 February and Price Bailey presented their audit plan for the forthcoming year end. Key audit focus will again be on impairment of loans/investments and also going concern as auditors are required to undertake more work following revision to the

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auditing standard in this area. The audit timetable will be tight this year, however some early audit work will be undertaken in advance of the onsite visit to review provisional information, select samples and request initial information. A meeting of the Audit and Risk Committee has been scheduled for 29 June to review the draft accounts and Management Letter ahead of the July LEP Board.

**Recommendation**

The board is asked:

- To note the contents of the report

# Communications activity during January 2021

**NEWANGLIA**

Local Enterprise Partnership  
for Norfolk and Suffolk

This dashboard sets out the outcomes and impact of our communications activities during **January 2021**.

## **Media coverage**

- 3 press releases
- 17 pieces of coverage
- 6 reactive media enquiries

## **Top 3 stories**

### **Eastern Daily Press**

The Dig helps to lift profile of potential East Anglian filming sites

<https://www.edp24.co.uk/news/business/netflix-film-the-dig-helps-region-film-profile-7078384>

### **East Anglian Daily Times**

Transport chiefs urged to back region's rail network with big cash windfall

<https://www.eadt.co.uk/news/business/great-eastern-mainline-works-could-net-9bn-6883640>

### **East Anglian Daily Times**

More than 100 firms sign up for downturn boost

<https://www.eadt.co.uk/news/business/new-anglia-lep-offers-free-mentoring-to-smes-6887312>

## **Website**

- 24,047 page views (up 8,444 on previous month)
- New features – updated Coronavirus business support page, updated EU Exit pages
- Project to improve accessibility of web and digital content
- Links to top stories

<https://newanglia.co.uk/10m-package-will-help-norfolk-and-suffolks-businesses-through-covid-19-pandemic/>

<https://newanglia.co.uk/laptops-are-lifeline-for-disadvantaged-students/>

<https://newanglia.co.uk/2m-investment-for-norfolk-rapid-covid-test-firm/>

<https://newanglia.co.uk/rail-taskforce-says-investment-could-deliver-9-3bn-in-economic-benefits/>

## Covid-19 respon

- Support with regional Lateral Flow Testing messaging
- 5 versions of business support script issued to partners
- Business support website page updated weekly
- Employment opportunities website page updated weekly

## EU Exit comms

- 5 versions of business support script issued to partners
- Website page updated weekly, including Deal outline, videos and webinars
- Support with social media messaging about settled status for workers and Rules of Origin for exporters

## **Social media and e-newsletters**

	Jan 2021	Dec 2020
<b>New Anglia LEP</b>		
Number of Twitter followers	8,922	8,857
Average Twitter engagements per day (likes, retweets etc.)	67.48	53.32
Number of impressions (times a tweet showed in someone's timeline)	160K	135K
Number of LinkedIn followers	3,754	3,635
Number of impressions on LinkedIn	41.7K	32K
E-newsletter: open rate	34.97%	32.78%
E-newsletter: click-through rate	23.46%	18.69%
<b>Norfolk &amp; Suffolk Unlimited</b>		
Number of Twitter followers	659	643
Average Twitter engagements per day (likes, retweets etc.)	8.6	7.6
Number of impressions (number of times users saw our tweet)	3.1K	12.8K
Number of LinkedIn followers	1,088	1,074

## **Other projects**

- Supporting final stages of development of new energy sector branding
- Design and website work for Innovation Prospectus
- Design support for Great Eastern Main Line new business case
- Editing and design support for the Local Skills Report
- RESTART festival videos now being used on Norfolk Chamber's new Norfolk Knowledge Hub
- Support for Clean Maritime briefing event on 28 January, chaired by Steve Oliver.





**New Anglia Local Enterprise Partnership Board**  
**Wednesday 24<sup>th</sup> February 2021**

**Agenda Item 12**

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**February Programme Performance Reports**

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Author: Programme leads;                      Presenter: Rosanne Wijnberg

**Summary**

The following reports follow for review by the LEP Board this month:

- Growth Deal (incl **confidential** appendix); Jonathan Rudd
- Programme Dashboards: reflect all LEP programme outputs, compiled by Simon Papworth
- Interim Economic Dashboards; produced by Simon Papworth

**Recommendation**

The board is asked to:

- Note the reports
- Approve the Growth Deal Quarterly Dashboard

**Growth Deal Performance Report Q3 2020/21**

**Programme Overview - What is the Growth Deal?**

- Programme duration: April 2015 - March 2021.
- Value: £223.517 million (excluding funding awarded directly to Norfolk County Council).
- Aims: to boost the region's skills, drive innovation, target support to help small businesses to grow and improve transport and infrastructure.
- Contribution to the Economic Strategy: estimated to create 54,750 new jobs, 6,800 new homes and to generate an additional £628m public and private investment.

Capital Projects	Growing Places Fund	Growing Business Fund	EZ Accelerator Fund	Total £M
£164.081	£30.116	£18.450	£10.870	£223.517

**What is the Overall Programme Status?**

<b>Finance</b>	<b>Amber↓</b>	Nearing full commitment, although forecast outturn has fallen and a growing amount of grant is likely to be unspent by Mar 21.
<b>Outputs</b>	<b>Green↓</b>	Reasonably on track to meet our forecast outputs, with a number of projects at risk of late achievement.
<b>Delivery</b>	<b>Amber→</b>	Increased amount of delay across many projects, only partly due to COVID restrictions, in addition to previous factors.

**What are our Key Updates?**

- Programme progress: reasonable in circumstances, only a minority of projects are experiencing significant delay to delivery, with minimal impact on long term outcomes.
- Refining the forecast of expenditure for remaining Growth Deal period to March 21 with the cooperation of all approved projects.
- Key concerns: Delay in project delivery will undermine spend & drawdown this financial year, but we continue to work toward maximising outturn by appropriate means.

**What is our Financial Position?**

Financials (£ million)	Actual	Actual	Actual	Actual	Actual	Forecast	Forecast	
Financial Year	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
Brought Forward	0.000	12.008	0.000	19.189	18.060	16.355		
Gov Allocation	36.900	38.549	41.334	34.660	24.662	47.412		223.517
Spend [Act/Fcst]	-24.892	-50.556	-22.145	-35.789	-26.367	-44.855		-204.605
Unallocated	0.000	0.000	0.000	0.000	0.000	0.000		0.000
Carried forward	12.008	0.000	19.189	18.060	16.355	18.912		18.912

**Spend progress quarter by quarter:**

- Delivery disrupted by COVID restrictions.
- Continue work to minimise funding Rollover.

**Contract Commitments:**

- £3.5M apportioned to Resilience & recovery Scheme all now contractually committed.
- \* £1.035M apportioned to Growing Places Fund not yet contractually committed.

**Apportionment:**

- No change to apportionment of funds.

### 2020/21 Expenditure Profile

Financial Quarters	Q1-20/21	Q2-20/21	Q3-20/21	Q4-20/21
Qtrly Forecast	8.793	12.128	15.049	15.004
Qtrly Spend	6.564	8.238	10.982	
Available LGF	63.767	57.203	48.965	37.983

**What is our contribution to the Economic Strategy?**

**Quarter/Year:**  
3 (Oct-Dec) 2020/21

Outputs – Cumulative from April 2015 to Quarter 3 2020/21	Actual to date	Forecast to 2025	Percentage Progress	Change
New Homes	792	1005	79%	28
New Jobs	2,896	2,478	115%	45
New Learners	2,040	6,707	30%	355
Match Funding ('Non-LGF Expenditure'); forecast to March 2021 only.	£662.484M	£622.374M	106%	£16.958M

- Forecasts have been updated to include Homes, Jobs & Learners from projects anticipated out to 2025.
- Homes: 28 from Lynsport Access Road, Kings Lynn (no apparent growth at Lark Grange, Bury St Edmunds this period)
  - Jobs: being met primarily through Growing Business Fund (31), 6 for Growing Places, 1 at UEA, 1 for the Innovation Network & 5 at South Lowestoft Industrial Estate.
  - Learners: 86 at International Aviation Academy, 269 at Productivity East. (West Suffolk College to confirm 2020-21 Learners in Q4 submission).
  - Match funding: progressing well.

**What is the Project Delivery Status?**

Overall:

Complete	Physically Complete	On track	Small Variation	Significant Variation	Under Development	Total Projects
Black	Blue	Green	Amber	Red	Purple	-
11	14	9	11	5	0	50
<b>Change</b>	0	+1	-3	+3	-1	0

- Project change: UoS DigiTech Centre making increased progress in both delivery and spend: Red to Amber.
- Project change: Suffolk Broadband; delivery of Phase 2 (Strategic Extension Programme) Complete, just waiting for confirmation of final coverage & spend: Green to Blue.
- Project change: NATS City Centre Transport package, delay to completion of Prince of Wales Rd scheme. Green to Amber.
- Project change: Norfolk & Suffolk Innovation Network delivery slowed due to COIVID preventing access to sites: Green to Amber.

**What are the Next Steps?**

- Continue to monitor the impact of issues & risks, including COVID, on Growth Deal delivery schedule and expenditure profile, and offer support where possible.
- Proceed with Evaluating completed Projects, in accordance with Evaluation Framework.
- Support development & delivery of projects chosen for support through the "Getting Building Fund" to meet the ambitions of our Economic & Local Industrial Strategies .

## Appendix 1 – Growth Deal Q3 2020-21 Programme Performance Report

Below is an update on all Growth Deal large capital projects and sub-programmes, reflecting the 'Project Delivery Status' section of the Programme Performance Report.

**Red: Snetterton Employment Area-** Delivery delayed approx. 18 months, initially by a 30% cost increase from UK Power Network, and then an indemnity clause in the preferred site lease agreement. Breckland District Council then acquired an alternative site, but UKPN are rewriting the delivery programme, where construction is unlikely to begin before Spring 2021.

**Red: Lowestoft Flood Risk Management Project-** Delivery of tidal defence elements delayed by 9 to 12 months. Planning permission granted Feb 20 for construction of tidal walls. Full funding for Tidal Barrier now secured and project should assume an accelerated delivery.

**Red: Enterprise Zone Accelerator Fund–** Construction of NRP Zone 4 Building and Roundabout making good progress. However, the Nar Ouse Regeneration Area development has yet to begin, with delivery and spend likely to continue into Autumn 2021.

**Red: Snape Maltings Flood Defences-** delivery delayed by an ongoing Internal Drainage Board (IDB) application to the Environment Agency for Flood Defence Grant in Aid (FDGiA), after which construction will commence as soon as practical.

**Red: SNC Digital & Technology Skills Hub-** Delivery schedule slipped by 6-9 months, mainly due to land acquisition and planning processes and partly due to COVID restrictions.

**Amber: Growing Business Fund –** Applications have slowed. Contracted commitments, project delivery & expenditure likely to carry forward into 2021-22 Financial Year.

**Amber: Growing Places Fund –** All apportioned funding now allotted to projects, although Contracted commitments, project delivery & expenditure likely to carry forward into the 2021-22 Financial Year.

**Amber: Norwich Area Transportation Strategy - City Centre Package-** Delay to completion of Prince of Wales Road scheme and delivery of Plumstead Road Roundabout.

**Amber: Attleborough Sustainable Transport Package–** Land purchase and planning permission had been delaying delivery, but some construction has now begun.

**Amber: Thetford Transport Package-** No substantial progress or grant claims for the past 12 months. Delivery schedule for Croxton Road footpath and cycleway to begin January 2021.

**Amber: Great Yarmouth Rail Station Interchange-** Delay and uncertainty remain over the Vauxhall Gardens element of the package for which a CPO may be used to acquire land.

**Amber: Ely Area Rail Enhancement Scheme-** Programme development through to option selection was delayed by rail system complexity and requirement for additional DfT funding. An Outline Business Case is now expected Autumn 2022 for a 'Decision to Design' the preferred solution. Possible delivery anticipated from 2025 onwards.

**Amber: UoS DigiTech Centre –** Delivery of new facilities has improved, despite delay to asbestos work in Orion Building (Acoustic Suite) now planned for Jan-Jun 2021, postponing move of personnel from Oberon House ground floor. Completion & occupation expected Dec 21.

**Amber: CCN Digital Technology Factory -** delivery schedule slipped 3 months, as it took longer to agree value engineering aspects of final contract and then COVID restrictions further delayed start of works. Construction now underway.

**Amber: Norfolk & Suffolk Innovation Network-** Rollout of gateways delayed by COVID preventing access to chosen sites.

**Amber: Business Resilience & Recovery Scheme-** Strong pipeline of grant applications, approval and acceptance, although full spend not likely before the end of the Financial Year.

**Green: West Suffolk College Engineering and Innovation Centre.**

**Green:** Ipswich (Radial) Transport Package.  
**Green:** Great Yarmouth Transport Package.  
**Green:** Great Yarmouth Third River Crossing.  
**Green:** Cefas Marine Science Hub.  
**Green:** Great Yarmouth Flood Defences.  
**Green:** Honingham Thorpe Food Enterprise Park.  
**Green:** Eye Airfield Access Link Roads.  
**Green:** UEA Productivity East.  
**Blue:** Lynnsport Access Road (King's Lynn).  
**Blue:** Suffolk Broadband Programme.  
**Blue:** Bury St Edmunds Eastern Relief Road.  
**Blue:** King's Lynn Innovation Centre.  
**Blue:** A47/A1074 Longwater Junction, Norwich.  
**Blue:** Norwich Area Transportation Strategy - A11 Corridor.  
**Blue:** Ipswich Waterfront Innovation Centre.  
**Blue:** International Aviation Academy Norwich  
**Blue:** South Lowestoft Industrial Estate.  
**Blue:** Ipswich Cornhill.  
**Blue:** East Coast College Energy Skills & Engineering Centre.  
**Blue:** Norwich Northern Distributor Road.  
**Blue:** Bacton to Walcott Coastal Management Scheme.  
**Blue:** A140 Hempnall Roundabout.  
**Black:** Easton & Otley College Construction Training Centre.  
**Black:** College of West Anglia University Centre.  
**Black:** Upper Orwell Crossing Feasibility study.  
**Black:** Lowestoft Third Crossing Feasibility study.  
**Black:** Norfolk Broadband programme.  
**Black:** Beccles Southern Relief Road.  
**Black:** Bury St Edmunds Sustainable Transport Package.  
**Black:** Haverhill Innovation Centre.  
**Black:** Growth Hub Programme.  
**Black:** Sudbury Western Bypass Study.  
**Black:** Felbrigg Junction Improvement.



# Growth Deal Dashboard

LEP Name **New Anglia LEP**

This Quarter: **Q3\_2021**

## Deliverables Progress



Housing	This Quarter	15-17	Financial Year					Total
			17-18	18-19	19-20	20-21	21-25	
Houses Completed	28	176	7	62	493	54	-	792
Forecast for year	155	0	40	150	350	155	310	1,005
Progress towards forecast	18%	-	18%	41%	141%	35%	-	79%



Jobs	This Quarter	15-17	Financial Year					Total
			17-18	18-19	19-20	20-21	21-25	
Jobs Created	43	173	1,345	648	626	75	-	2,866
Apprenticeships Created*	2	8	7	10	3	2	-	30
Jobs including Apprenticeships	45	181	1,352	658	629	77	-	2,896
Forecast for year	231	598	393	605	407	231	294	2,528
Progress towards forecast	19%	30%	344%	109%	155%	33%	-	115%

\* Apprenticeships included within jobs totals prior to 2017



Skills	This Quarter	15-17	Financial Year					Total
			17-18	18-19	19-20	20-21	21-25	
Area of new or improved floorspace (m2)	0	3,944	4,849	0	13,968	3,727	-	26,488
Forecast for year	5,968	2,930	4,849	0	6,125	5,968	0	19,872
Progress towards forecast	0%	135%	100%	-	228%	62%	-	133%



Transport	This Quarter	15-17	Financial Year					Total
			17-18	18-19	19-20	20-21	21-25	
Length of Road Resurfaced	0.0	0.0	0.0	1.3	1.6	1.6	-	4.4
Length of Newly Built Road	0.3	1.4	2.5	23.1	0.0	0.3	-	27.3
Length New Cycle Ways	0.0	0.0	0.0	10.0	2.2	1.7	-	13.8

## Project RAG Ratings

Project Name	Previous Quarter Q2_2021	This Quarter Q3_2021	Project Name	Previous Quarter Q2_2021	This Quarter Q3_2021
Easton and Otley College	N/A	N/A	Great Yarmouth Third River Crossing	AG	AG
College of West Anglia	N/A	N/A	Lowestoft Flood Risk Management	AR	AR
Lynnsport Access Road	G	G	Ely Area Rail Capacity Enhancement	A	A
Bury St Edmunds Relief Road	G	G	Enterprise Zone Accelerator Fund	AR	AR
Kings Lynn Innovation Centre	G	G	Cefas Marine Science Hub	G	G
Growing Business Fund	A	A	Bacton to Walcott Coastal Management Scheme	G	G
Growing Places Fund	A	A	Eye Airfield Access Link Road	G	G
West Suffolk College	G	G	Snapes Maltings Flood Defence	AR	AR
Norfolk Broadband Programme	N/A	N/A	Great Yarmouth Flood Defences	G	G
Suffolk Broadband Programme	G	G	A140 Hemprill Roundabout	G	G
A47 Longwater Junction	G	G	Honingham Thorpe Food Enterprise Park	G	G
Norwich Area Transportation Strategy (NATS) C	G	G	UoS DigiTech Centre	AR	A
Norwich Area Transportation Strategy (NATS) A	G	G	CCN Digital Technology Factory	A	A
Ipswich Waterfront Innovation Centre	G	G	SNC Digital & Technology Skills Hub	AR	AR
International Aviation Academy	G	G	Norfolk & Suffolk Innovation Network	G	A
Beccles Southern Relief Road	G	G	UEA Productivity East	G	G
Haverhill Innovation Centre	N/A	N/A	Business Resilience & Recover Scheme	AG	AG
South Lowestoft Industrial Estate	G	G	Running Costs	G	G
Sudbury Western Bypass Study	N/A	N/A	-	-	-
Attleborough Sustainable Transport	AR	A	-	-	-
Bury St Edmunds Sustainable Transport	G	G	-	-	-
Great Yarmouth Transport Package	AG	AG	-	-	-
Ipswich Radial Corridor Improvements	G	G	-	-	-
Thetford Transport Package	A	A	-	-	-
East Coast College	G	G	-	-	-
Felbrigg Junction Improvemnet	N/A	N/A	-	-	-
Ipswich Cornhill	G	G	-	-	-
Snetterton Employment Area	AR	AR	-	-	-
Norwich Northern Distributor Road	G	G	-	-	-
Great Yarmouth Rail Station Interchange	AG	AG	-	-	-

Growth Deal Performance
G

Area lead comments

## Financial Progress

LGF Award	2015-16	2016-17	17-18	18-19	19-20	20-21	Total
	£36,900,000	£38,548,555	£41,334,111	£34,659,957	£24,661,848	£47,412,132	£223,516,603

LGF Outturn	This Quarter	15-17	Financial Year				Total
			17-18	18-19	19-20	20-21	
Actual	£ 10,981,570	£ 75,448,555	£ 28,621,444	£ 29,312,509	£ 26,367,064	£ 25,783,670	£ 185,533,243
Forecast for year	£ 40,478,764	£ 75,448,555	£ 28,621,445	£ 35,420,467	£ 43,547,372	£ 40,478,764	£ 223,516,603
Progress towards forecast	27%	100%	100%	83%	61%	64%	83%

LGF Expenditure	This Quarter	15-17	Financial Year				Total
			17-18	18-19	19-20	20-21	
Actual	£ 12,506,274	£ 73,694,786	£ 22,489,457	£ 37,198,266	£ 22,446,523	£ 27,563,864	£ 183,392,896
Forecast for year	£ 40,478,764	£ 75,448,555	£ 22,144,993	£ 41,896,919	£ 43,547,372	£ 40,478,764	£ 223,516,603
Progress towards forecast	31%	98%	102%	89%	52%	68%	82%

Non-LGF Expenditure	This Quarter	15-17	Financial Year				Total
			17-18	18-19	19-20	20-21	
Actual	£ 16,957,683	£ 44,410,133	£ 155,062,844	£ 292,547,407	£ 111,162,422	£ 59,301,316	£ 662,484,122
Forecast for year	£ 111,466,956	£ 46,410,132	£ 55,432,686	£ 286,366,003	£ 122,698,974	£ 111,466,956	£ 622,374,751
Progress towards forecast	15%	96%	280%	102%	91%	53%	106%

Total LGF + non-LGF Expenditure	This Quarter	15-17	Financial Year				Total
			17-18	18-19	19-20	20-21	
Actual	£ 29,463,957	£ 118,104,919	£ 177,552,301	£ 329,745,673	£ 133,608,945	£ 86,865,180	£ 845,877,018
Forecast for year	£ 151,945,720	£ 121,858,687	£ 77,577,679	£ 328,262,922	£ 166,246,346	£ 151,945,720	£ 845,891,354
Progress towards forecast	19%	+97%	+229%	+100%	+80%	+57%	100%

## Contractual Commitments (manual entry)

Forecast	15-17	17-18	18-19	19-20	20-21	Total
Actual	£ 107,828,427	£ 23,950,927	£ 28,880,126	£ 55,595,263	£ 7,261,860	£ 222,511,663
Variance	+0%	+0%	-4%	-8%	+62%	-0%

## Commentary

- Contract Commitments include our 7% Running Costs and are now nearing full commitment.
- Lowestoft Flood Risk Management Project, a government priority specified in New Anglia's Growth Deal, has experienced significant delay and slow expenditure.
- Snetterton Employment Area power upgrade project has been delayed more than a year by legal issues that prevented site access and an alternative has now been selected for delivery.
- University of Suffolk DigiTech Centre has been delayed 9 months due to Asbestos works, so completion for full occupation now unlikely before December 2021.
- City College Norwich DigiTech Factory construction has slipped 3 months, as it took longer to agree value engineering aspects of the contract and then COVID delayed start of construction.
- Delivery of the Suffolk New College Digital & Technology Skills Hub Tech Centre has slipped by 6-9 months, mainly due to land acquisition and planning, but also partly due to COVID restrictions.
- Deployment of the Norfolk & Suffolk Innovation Network has been delayed upto 6 months by COVID restrictions.

## Section 151 Officer Approved

Name \_\_\_\_\_

Signature \_\_\_\_\_

Date \_\_\_\_\_

# New Anglia LEP programme outputs dashboard - Q3 2020/21

Data as of Feb 2021

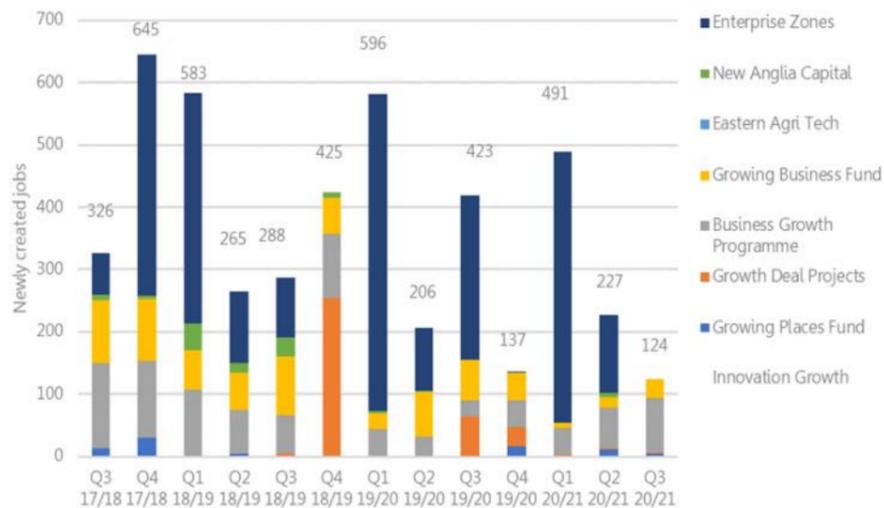
## Jobs created

**88,000**  
NET NEW JOBS  
BY 2036

A **HIGHER** PROPORTION  
OF PEOPLE ENGAGED IN THE  
LABOUR MARKET  
THAN ACROSS  
THE UK BY 2036

Primary Economic Strategy (ES) indicators supported

### Newly created jobs by Programme



Delivery, this quarter (Q3, Oct-Dec 2020): **125**

Delivery, year to date (2020-21 financial year): **842**

With a proven track record of creating jobs and supporting employment opportunities in the local economy, LEP programmes have a demonstrable and clearly measurable impact on the ambitions of the Economic Strategy, and associated indicators.

The Enterprise Zones, Growing Business Fund (GBF), and Business Growth Programmes have proved to be the primary drivers of the jobs created to date in 2020/21.

In Q3 of 2020 the EZ's and Business Growth Programme made the most significant contributions for the second quarter running. Compared to previous trend data, the figures for Q3 2020 were below the average, though this is unsurprising, given the prevailing economic conditions.

We anticipate a recovery through 2021, though in light of recent further lockdown announcements, this metric could prove very challenging in the year ahead.

Target, this year (20-21 financial year): **2,107**

Delivery, year to date, as % of target: **40%**

## Private sector investment unlocked

GROW OUR ECONOMY BY  
**£17.5**  
BILLION  
IN REAL TERMS BY 2036



GVA PER HOUR OF  
**£39**  
BY 2036

Primary Economic Strategy (ES) indicators supported

### Private Sector Investment Unlocked by Programme



Delivery, this quarter (Q3, Oct-Dec 2020): **£14.1m**

Delivery, year to date (2020-21 financial year): **£25.9m**

Delivery, cumulative to date (2012-): **£514m**

LEP programmes continue to leverage in significant private sector investment, helping to unlock jobs, housing, capital and growth. In fact, the IMF estimates every £1 of private sector investment can stimulate a further £3 of economic growth, highlighting its direct impact on the delivery of the aims and ambitions in the Economic Strategy.

Delivery through last year was very successful, achieving an outcome of 198% above target.

In Q3 of 2020/21 there have been challenging conditions, with the advent of tier restrictions and a second lockdown in November. It remains unclear what the full impact of the second lockdown, and the third lockdown will have on various projects and their ability to deliver. Any potential shortfall in this metric is likely to be directly linked to the performance of the job created metric.

Target, this year (20-21 financial year): **£62m**

Delivery, year to date, as % of target: **42%**

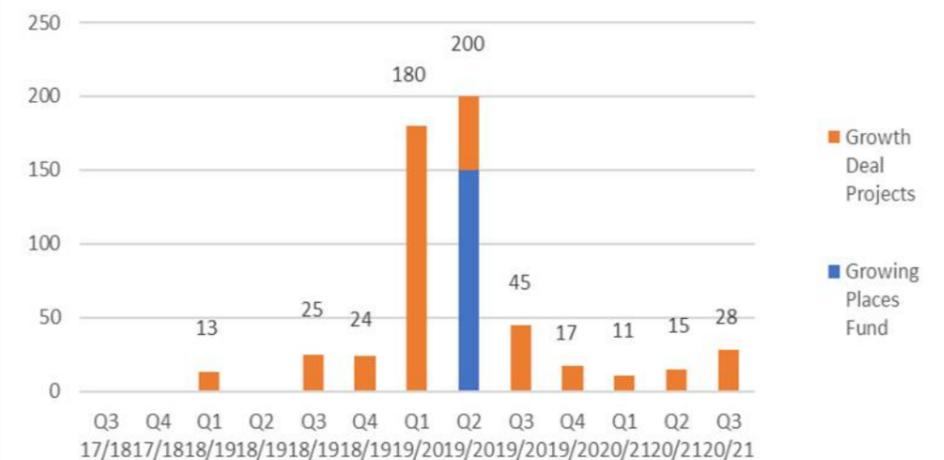
## New dwellings supported

**140,000**  
NEW HOMES  
BY 2036



Primary Economic Strategy (ES) indicators supported

### New Dwellings Supported by Programme



Delivery, this quarter (Q3, Oct-Dec 2020): **28**

Delivery, year to date (2020-21 financial year): **54**

Though typically small-scale and limited in terms of direct tangible outputs, LEP programmes still have a demonstrable role in supporting the delivery of new homes and leveraging in resources to unlock sites and development.

This was another metric, where we saw considerable over achievement through 2019/20, however, Q2 of 2020 saw a modest increase on Q1 delivery, though Q3 saw the pace of delivery increase further—despite very challenging economic and labour force conditions.

However, sites appear to have continued operating through the autumn and we are confident that demand for housing will remain through 2021.

Target, this year (20-21 financial year): **195**

Delivery, year to date, as % of target: **28%**

# New Anglia LEP programme outputs dashboard - Q3 2020/21

Data as of Feb 2021

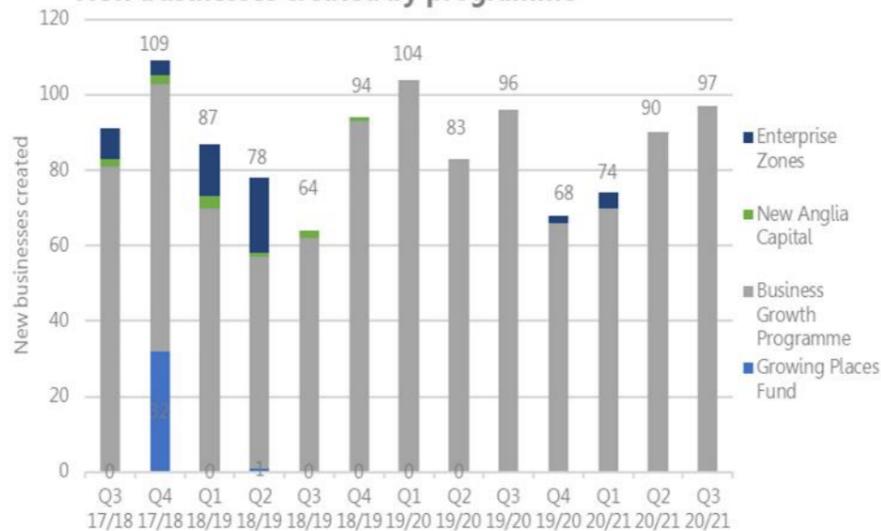
## New businesses created

**30,000**  
NEW SUCCESSFUL  
BUSINESSES BY 2036



Primary Economic Strategy (ES) indicators supported

### New businesses created by programme



Delivery, this quarter (Q3, Oct-Dec 2020): **97**

Delivery, year to date (2020-21 financial year): **261**

Delivery, cumulative to date (2012-): **1,616**

The scale and breadth of the LEPs activity within enterprise support means it has a vital and unrivalled role to play in supporting and stimulating the uplift in enterprise required to achieve the aims and ambitions of the Economic Strategy.

This was another metric where delivery exceeded expectations last year, though only marginally in this instance.

Q3 of 2020 showed some encouraging signs, its possible that part of the activity can be attributed to an increased volume of the population starting their own enterprise having been laid off as a consequence of the lockdowns and restrictions. This remains a very difficult metric to predict, especially in light of a second lockdown, and now third lockdown. There remains potential that impending redundancies could see a proportion of the workforce starting their own businesses, which could see delivery achieving close to the envisaged target in Q4.

Target, this year (20-21 financial year): **387**

Delivery, year to date, as % of target: **67%**

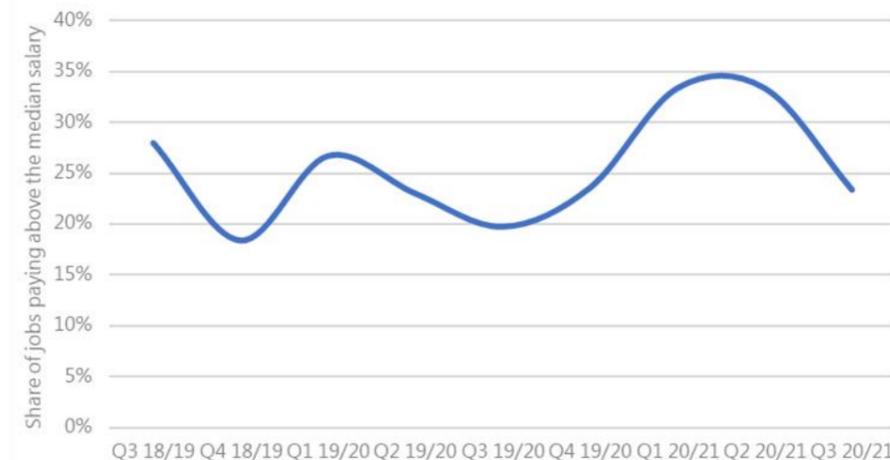
## Jobs paying above the median salary

INCREASED  
MEDIAN WAGES BY  
**£200**  
MORE PER  
WEEK BY 2036



Primary Economic Strategy (ES) indicators supported

### Share of new jobs paying above the median salary



Delivery, this quarter (Q3, Oct-Dec 2020): **7**

Delivery, year to date (2020-21 financial year): **16**

% of Jobs paying above the Median wage  
this quarter: **23%**

The above figures show that the overall volume of job creation (in relation to Growth Deal projects), picked up through Q3 (30 jobs created compared to 27 for Q1 and Q2 combined), however, the proportion of those jobs directly supported that are paying above the median wage, (around £26,500 p.a.) slipped below target in Q3.

The vast majority of the jobs created through Q1, Q2, and Q3 of 2020/21 have been full-time posts. The figures show that the proportion of jobs paying above the median wage steadily rose through 2019-2020 & the first 2 quarters of 2020/21. However, Q3 of 2020 has seen a notable drop. In order to hit the 33% target for the full reporting year, Q4's returns would need to achieve the highest quarterly proportion to date, with at least 40% of the jobs paying above the median salary.

Target, this year as % of all GBF job creation **33%**

Delivery, Year to date, as % of target **30%**

## Learners & apprenticeships supported

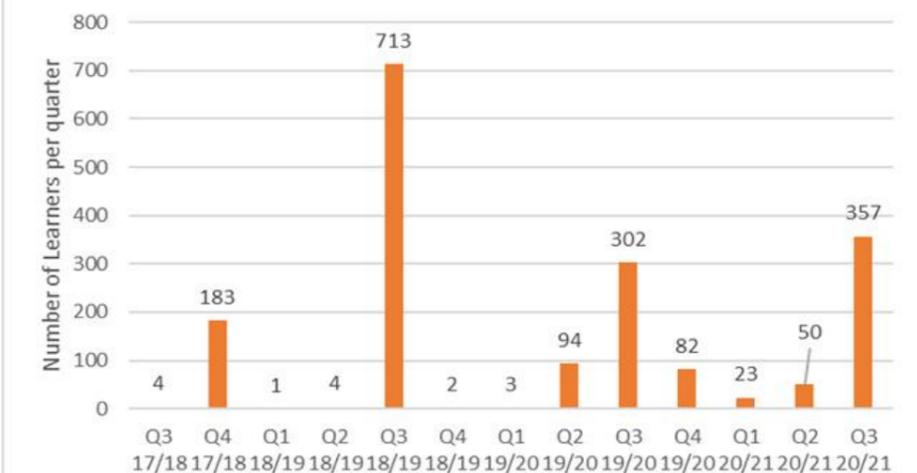
**66%**  
OF THE  
POPULATION  
WITH NVQ3+  
BY 2036



**88,000**  
NET NEW JOBS  
BY 2036

Primary Economic Strategy (ES) indicators supported

### Learns & Apprenticeships Supported by the Programme



Delivery, this quarter (Q3, Oct-Dec 2020): **357**

Delivery, year to date (2020-21 financial year): **430**

Delivery, cumulative to date (2018-): **1,989**

LEP programmes play an important role in creating and supporting learners and apprenticeships, ensuring a demonstrable impact on the ambitious skills-related aims of the Economic Strategy and associated indicators.

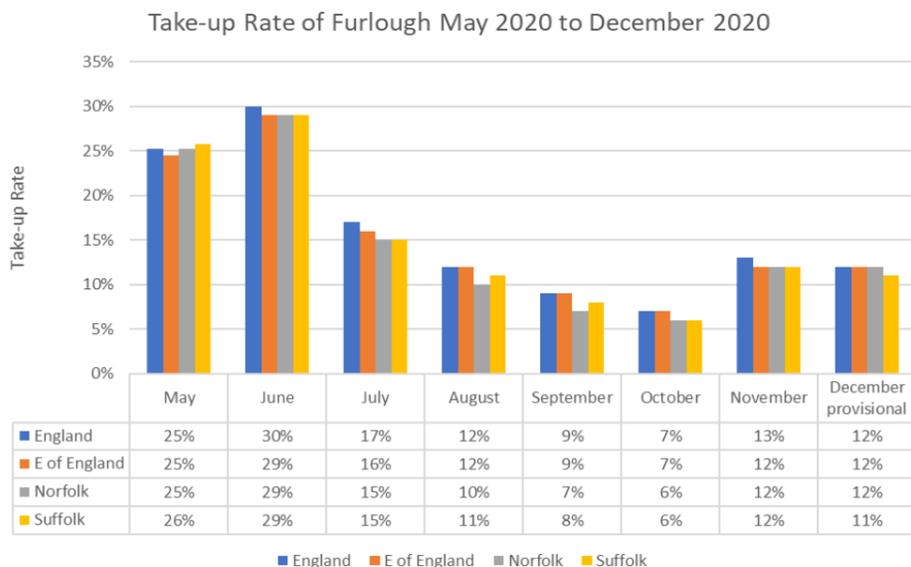
In 2019/20 delivery against target fell below what was anticipated—in particular, the Aviation Academy and West Suffolk College projects have not met projections in terms of through put. Latterly, Suffolk New College and City College Norwich have slipped below projected targets, with a return to normal activity not expected until autumn 2021.

While learner numbers for Q1 and Q2 2020 look low, its important to bear in mind this is one of the most cyclical metrics we track. Q3 delivered a substantial number of the overall annual total to date. In addition, around 500 of the learners are anticipated to flow through the 'Fit for Nuclear' programme, which we will closely monitor, as it will have a significant bearing on achieving the overall goal.

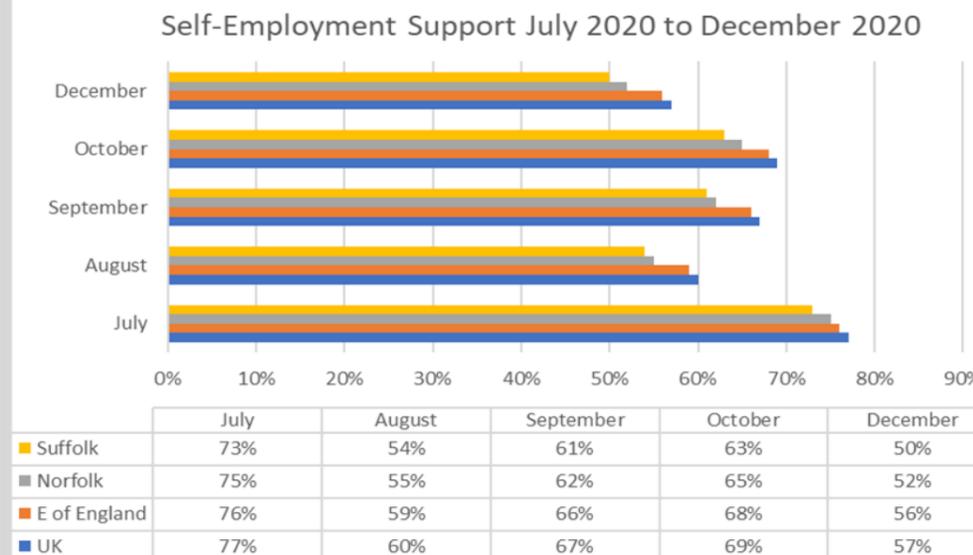
Target, this year (20-21 financial year): **1,467**

Delivery, year to date, as % of target **29%**

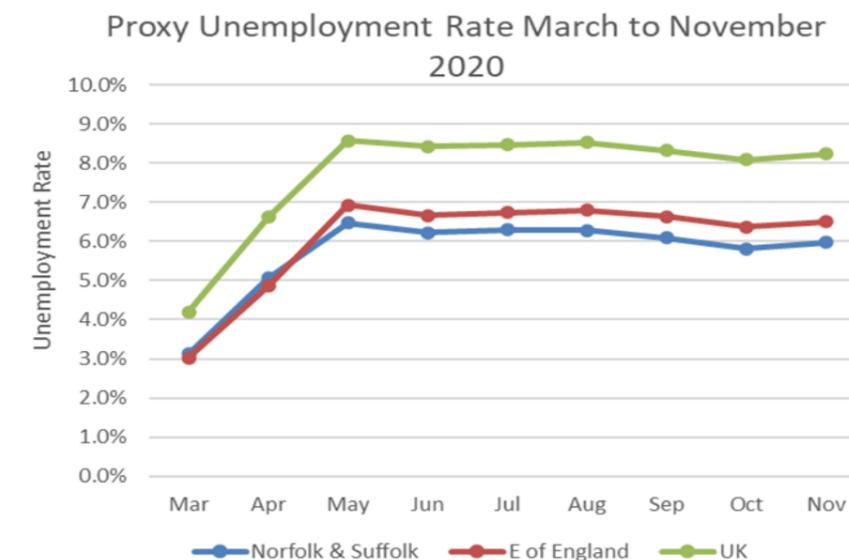
## Furlough Data



## Self Employment Support



## Unemployment - Proxy Indicator



### Comparator profile May to December 2020

Volume of Furloughed Employments	England	East of England	Norfolk	Suffolk
May	6,445,800	709,600	97,800	85,600
June	7,600,900	830,800	113,800	97,400
July	4,234,200	456,300	57,500	51,300
August	3,092,700	334,100	39,900	36,000
September	2,328,900	250,500	28,900	26,100
October	1,897,400	200,500	22,100	20,600
November	3,209,500	161,200	20,800	17,500
December	3,127,100	347,400	45,400	38,200

The above data illustrates that as a result of the trading restrictions brought about by the first lockdown of 2020, around one third of all eligible workers were receiving support through the furlough scheme, at both a national and a local level.

Sector data relating to furlough is not available at a local level, but national level data indicates that hospitality and visitor/retail sectors saw the largest take up rates—running at around 75-87% at their peak.

There was a noticeable reduction in furlough figures as the economy reopened through the summer months (falling to around 6/7%), however, as the tier restrictions and a second lockdown kicked in, the furlough rate has crept back up to around 11/12%

### Comparator profile July to December 2020

Volume of Self Emp Support Scheme Take-up	UK	E of England	Norfolk	Suffolk
July	2,604,000	266,000	36,200	29,700
August	2,019,000	207,000	26,900	21,800
September	2,261,000	230,000	30,200	24,500
October	2,350,000	238,000	31,400	25,500
December	1,924,000	196,000	25,000	20,000

The data for the self-employment support scheme (SEISS) shows that the take-up rate in Norfolk and Suffolk peaked in July at around 74% of eligible self-employed, just below the UK peak of 77%. The take up rate has decreased through August, to around 62% and 67% - respectively.

Compared to the drop-off rate of the furlough scheme over a similar period, the reduction in take-up rate for self-employed support has been much smaller, with around 6 in 10 of those eligible still claiming support through October, though the data indicates this figure fell further, to around 50% by December.

The average value of a claim in December was around £2,800 in both Norfolk and Suffolk— exactly in line with the UK average.

### Comparator profile Mar to Nov 2020

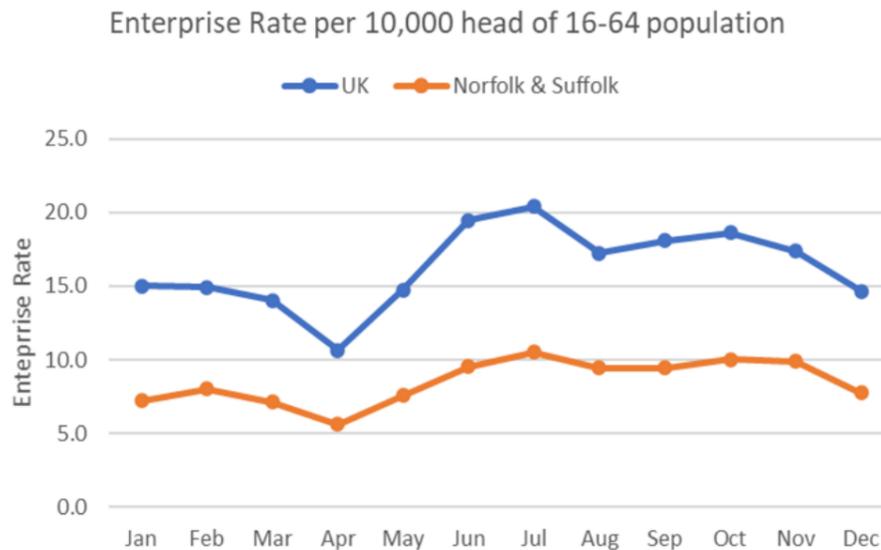
Proxy Unemployment Volumes March to November 2020	Norfolk & Suffolk	East of England	UK
Mar	26,089	97,994	1,393,230
Apr	42,433	156,514	2,199,643
May	54,318	223,098	2,851,316
Jun	52,208	213,898	2,799,178
Jul	52,698	216,186	2,815,556
Aug	52,558	218,368	2,833,728
Sep	50,852	213,362	2,773,581
Oct	48,545	204,542	2,697,360
Nov	49,854	208,812	2,744,798

Unemployment data at a local, county, and LEP level, is updated on a rolling monthly basis, reflecting the average unemployment rate over the preceding 12 month period. This means that the 'official' data will not provide a timely indication on the impact of the current restrictions in terms of increases in unemployment.

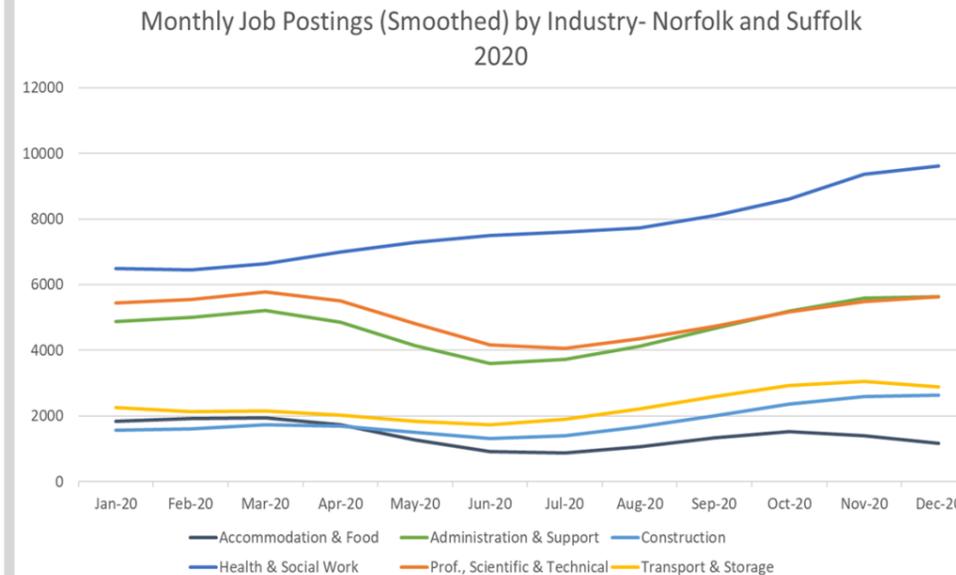
Therefore, we have agreed with the Norfolk Office for Data Analytics (NODA) and the Suffolk Office for Data Analytics (SODA) to use a 'proxy' unemployment indicator—the Alternative Claimant Count. This measure allows us to examine the increase in unemployed claimants, over a relatively short periods of time.

We can see from the above figures that there was an increase of 113% in unemployed claimants in Norfolk and Suffolk between March to July of this year, and this figure has been comparatively constant through the rest of 2020.. Norfolk and Suffolk are largely reflective of national trends., though tracking below the rest of the UK in terms of the headline rate of unemployment.

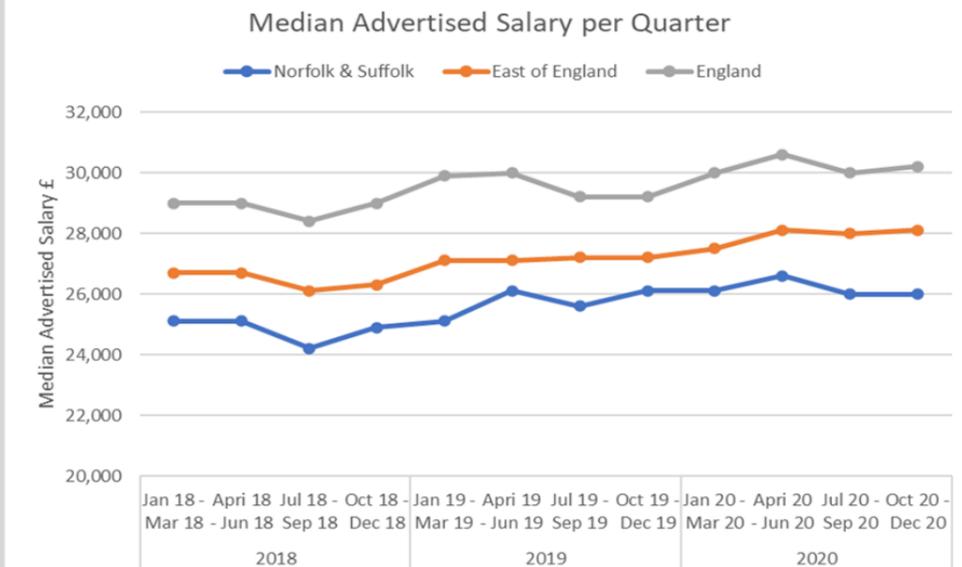
## Enterprise Rate



## Vacancies



## Wages



### Comparator profile: Jan-Dec 2020

The data above shows us the enterprise start-up rate in relation to the working age population, 16-64 years of age.

The data reflects only those businesses registered with Companies House, and is therefore a proxy of enterprise activity, rather than a direct reflection of overall activity.

We can see that the initial lockdown caused a substantial dip in business formations, though this rapidly recovered through the summer, before plateauing through the autumn. This is a common pattern, looking back at previous year's data, though overall the volumes of enterprises being registered tracked above the average in 2020.

There may be two contributory factors to this, one is that as people have lost their jobs or have been made redundant as a result of the impact of lockdowns, and they have decided to start their own enterprise. In addition, the more general disruption to established business and trade practices, as a result of the UK leaving the EU, may have caused an uptick in enterprise registrations, as various sectors adapt to new trading conditions.

Enterprise Rate 2020		
Month	UK	Norfolk & Suffolk
Jan	15.0	7.2
Feb	14.9	8.0
Mar	14.0	7.1
Apr	10.6	5.6
May	14.8	7.6
Jun	19.4	9.5
Jul	20.4	10.5
Aug	17.2	9.4
Sep	18.1	9.4
Oct	18.6	10.0
Nov	17.4	9.9
Dec	14.7	7.7

### Profile: Jan 2018-Dec 2020

Sector	Dec-19	Dec-20	Difference
Administration & Support	5,133	5,639	507
Information & Communication	1,875	1,465	-411
Construction	1,731	2,598	867
Accommodation & Food	1,910	1,168	-742
Health & Social Work	6,551	9,625	3,074
Transport & Storage	2,579	3,059	479
<b>All Sectors</b>	<b>34,444</b>	<b>39,399</b>	<b>4,955</b>

The above table shows only a selection of the year on year comparative volume of job postings in Norfolk and Suffolk by sector groupings, together with an 'all sectors' summary figure

In terms of all vacancies, across all sectors — there has been an increase of 4,955 in the volume posted up to December 2020 compared to December 2019.

We can see that while there was a significant drop off in nearly every sector as a result of the initial lockdown, there was a sustained surge in demand in the health and social care sector. Many of the other sectors (except for Accommodation & Food), appeared to be getting back on trend by the end of 2020. Information & Communication also saw a drop in demand, though this should not be taken as an indication of a drop in demand for 'digital skills' across the economy as a whole.

### Comparator Profile Jan 2018—Dec 2020

Year & Quarter		Norfolk & Suffolk	East of England	England
2018	Jan 18 - Mar 18	£25,100	£26,700	£29,000
	Apr 18 - Jun 18	£25,100	£26,700	£29,000
	Jul 18 - Sep 18	£24,200	£26,100	£28,400
	Oct 18 - Dec 18	£24,900	£26,300	£29,000
2019	Jan 19 - Mar 19	£25,100	£27,100	£29,900
	Apr 19 - Jun 19	£26,100	£27,100	£30,000
	Jul 19 - Sep 19	£25,600	£27,200	£29,200
	Oct 19 - Dec 19	£26,100	£27,200	£29,200
2020	Jan 20 - Mar 20	£26,100	£27,500	£30,000
	Apr 20 - Jun 20	£26,600	£28,100	£30,600
	Jul 20 - Sep 20	£26,000	£28,000	£30,000
	Oct 20 - Dec 20	£26,000	£28,100	£30,200

The data shows us that median wages continue to track significantly below the UK national average.

Median wages at both a national and local level have only marginally fluctuated over the past 12 months, though overall median wage levels have incrementally increased since 2018.

While it may seem counter intuitive to see that median wages have continued to rise during a time of economic challenge and recession, it may be important to bear in mind that this particular recession has reduced the vacancy rate at the lower end of the pay scale in particular.

## New Anglia LEP Board Forward Plan – 2021

Date	Venue	Strategic	Operational
27 <sup>th</sup> January	Virtual	<ul style="list-style-type: none"> <li>2021 LEP Strategic Priorities</li> <li>Agri Food Industry Council Report</li> <li>Trade and Cooperation Agreement Between the EU and the UK</li> </ul>	<ul style="list-style-type: none"> <li>Connected Innovation</li> <li>NAC Report</li> <li>Growth Programme, EAN, Enterprise Zones PPRs</li> <li>Quarterly Management Accounts</li> </ul>
24 <sup>th</sup> February		<ul style="list-style-type: none"> <li>Energy Sector Recovery Plan</li> <li>Local Transport Board Report</li> </ul>	<ul style="list-style-type: none"> <li>Economic and Programme Dashboards</li> <li>Growth Deal PPR</li> <li>Capital Growth Projects x 3</li> </ul>
31 <sup>st</sup> March	Virtual	<ul style="list-style-type: none"> <li>Enterprise Zones 5 Year Strategic Plan</li> <li>ICT Digital Industry Council Report</li> </ul>	<ul style="list-style-type: none"> <li>LEP updated Local Assurance Framework 21/22</li> <li>LEP Operating Budget 20/21</li> <li>Enterprise Zones, EAN and Agri-Tech PPRs</li> </ul>
April		<b>No Board Meeting</b>	
26 <sup>th</sup> May	Virtual	<ul style="list-style-type: none"> <li>Innovation Board Report</li> </ul>	<ul style="list-style-type: none"> <li>Capital Budget 21/22</li> <li>Quarterly Management Accounts</li> <li>Growth Programme and Growth Deal PPRs</li> </ul>
23 <sup>rd</sup> June	Virtual	<ul style="list-style-type: none"> <li>Skills Advisory Panel Report</li> </ul>	<ul style="list-style-type: none"> <li>Enterprise Zones, Eastern Agri-Tech &amp; EAN PPRs</li> <li>Operating &amp; HR Policies</li> </ul>
21 <sup>st</sup> July	Virtual	<ul style="list-style-type: none"> <li>All Energy Industry Council Report</li> </ul>	<ul style="list-style-type: none"> <li>Growth Programme PPR</li> <li>NAC Report</li> <li>Accounts Approval</li> <li>Q2 Management Accounts</li> </ul>
August		<b>No Board Meeting</b>	
22 <sup>nd</sup> September	Virtual	<ul style="list-style-type: none"> <li>Agri-Food Industry Council Report</li> <li>Tourism Action Plan / Tourism Zone</li> </ul>	<ul style="list-style-type: none"> <li>Growth Deal, EAN &amp; Enterprise Zones PPRs</li> <li>Economic and Programme Dashboards</li> </ul>
22 <sup>nd</sup> September		New Anglia LEP AGM	
20 <sup>th</sup> October	Virtual	<ul style="list-style-type: none"> <li>ICT Digital Industry Council Report</li> </ul>	<ul style="list-style-type: none"> <li>Growth Programme &amp; Agri-Tech PPRs</li> <li>Quarterly Management Accounts</li> </ul>
24 <sup>th</sup> November	Virtual	<ul style="list-style-type: none"> <li>Local Transport Board Report</li> </ul>	<ul style="list-style-type: none"> <li>Economic and Programme Dashboards</li> <li>Growth Deal PPR</li> </ul>
December		<b>No Board Meeting</b>	

### Standing Items (where relevant)

- Local Industrial Strategy
- IAC recommendations
- Continuing Business/ Chief Executive's Report including updates on
  - Programmes
  - Strategy
  - Engagement and promotion
  - Governance, Operations and Finance
- Board Forward Plan

### Items to be Scheduled

- Opportunity Areas progress report
- Freeports
- Towns Deals
- Norfolk and Suffolk Investment Plan
- Clean Growth Taskforce
- Economic Recovery Plan – Restart & Renew progress update
- CNTC