

# New Anglia Transport Board

## *Agile to Change*

### Agenda

9.30am – 11.30am, Tuesday 21<sup>st</sup> May 2019  
Liftshare's Offices, 4 Duke St, Norwich NR3 3AJ

9.30am	1.	<b>Welcome and introductions</b>	<b>Chair</b>
9.35am	2.	<b>Minutes and matters arising:</b> <ul style="list-style-type: none"> <li>• Terms of reference reviewed</li> <li>• A14 and A47 letters drafted and sent</li> <li>• Support for Aviation 2050 offered</li> </ul>	<b>Chair</b>
9.40am	3	<b>Place branding: Inward investment and business location offer</b>	<b>Lesley Van Dijk,</b> <i>New Anglia LEP</i>
9.55am	4.	<b>The Industrial Strategy Grand Challenges – Future of Mobility</b>	<b>William Walker,</b> <i>DfT</i>
10.15am	5.	<b>The Connected Places Catapult view</b>	<b>Tracy Savill,</b> <i>Connected Places Catapult</i>
10.35am	6.	<b>The importance of changing behaviour</b>	<b>Ali Clabburn</b>
10.55am	7.	<b>MEMBER ROUNDTABLE:</b> <ul style="list-style-type: none"> <li>• How are YOU 'Making the Integrated Transport Strategy Happen'?</li> </ul>	<b>ALL</b>
11.15am	8.	<b>Transport East update:</b> <ul style="list-style-type: none"> <li>• Major Road Network and Large Local Majors prioritisation</li> </ul>	<b>David Cumming</b> <b>/Graeme Mateer</b>
11.25am	9.	<b>Any other business</b> <ul style="list-style-type: none"> <li>• Forward Plan</li> <li>• Date of next meeting – 2.00-4.00pm, 4 September, Ipswich</li> </ul>	<b>All</b>

### Officer Contact

If you have any questions about matters contained on this agenda, please get in touch with

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# New Anglia Transport Board

## Minutes

9:00am-11:00am Tuesday 12<sup>th</sup> February 2019

George Hines Room, Wherstead Park, Suffolk

### Board Attendance:

- Kerry Allen (KA), Suffolk County Council
- Paul Ager, Associated British Ports
- James Bradley (JB), Network Rail
- Nick Burfield (NB), Suffolk Chamber of Commerce
- David Cumming, (DC), Norfolk County Council
- Jonathan Denby (JD), Greater Anglia
- Cllr Mary Evans (CllrME), Suffolk County Council
- Doug Field (DF), Chair, New Anglia LEP
- Ellen Goodwin (EG), New Anglia LEP
- Hannah Grimes, Norfolk County Council
- Paul Horne, Suffolk County Council
- Tom Lawman (TL), Highways England
- Graeme Mateer (GM), Suffolk County Council
- Richard Pace (RPace), Norwich Airport
- Richard Perkins (RP), Suffolk Chamber of Commerce
- Alex Riley, New Anglia LEP
- Rajinder Sharma, Transport Systems Catapult
- Chris Soule, Country Landowners Association
- Andy Walker, Suffolk Chamber of Commerce
- Cllr Martin Wilby (CllrMW), Norfolk County Council

### Apologies:

- Simon Amor, Highways England
- Ali Clabburn, Liftshare
- Jonathan Cage, Norfolk Chamber of Commerce
- Cllr Stuart Clancy, Norfolk County Council
- Paul Davey, Hutchison Ports
- John Dugmore, Suffolk Chamber of Commerce
- Nova Fairbank, Norfolk Chamber of Commerce
- Jonathan Rudd, New Anglia LEP
- Oliver Starbuck, East Midlands Trains
- Richard Taylor, Network Rail
- Richard Tunnicliffe, CBI
- Steve Wickers, First Group

## Key Actions List

<u>Action</u>	<u>Responsible</u>
Update the Terms of Reference to better reflect the relationship with Transport East	EG
Chamber and LEP to write to Roads Minister regarding A14 inclusion in RIS2	NB/AW
The LEP to support the consultation response to the Aviation 2050	RPace
Prioritise delivery into lobbying and local activities and set up task and finish groups as appropriate	EG
Write a letter to the Roads Minister regarding the delivery of A47 RIS1 schemes	EG
Transport East recommendations to be brought to the next Transport Board meeting for sign-off	DC
Move the August Transport Board meeting to September.	EG

### 1. Welcome and introductions

DF welcomed attendees and the meeting commenced.

### 2. Minutes and matters arising

The minutes of the previous meeting were approved by the Board.

### 3. Terms of Reference and purpose

DF informed the Board that, following the LEP Governance Review the Terms of Reference (ToR) have been amended. EG noted that they are largely the same, though the amendments reflect the aims of the Integrated Transport Strategy.

RP suggested that the ToR reflect the relationship with Transport East.

**The Board approved the amended Terms of Reference.**

### 4. Suffolk Chamber of Commerce view

RP provided the Board with a presentation from the Suffolk Chamber of Commerce. With a particular focus on the A14, A1307, Haughley and Ely Junction projects, Sizewell C and other transport priorities (Upper Orwell Crossings, Orwell Bridge, Lake Lothing Third Crossing, A47 enhancements, A11, and other road and rail enhancements).

The Board noted strong support for both the Ely and Haughley schemes but suggested that potentially the Haughley scheme could be actioned first – as the business cases are separate, nothing would prevent one scheme starting ahead of the other.

In terms of other rail priorities, it was suggested to the Board that, there is an appetite for the East Suffolk line to improve journey times.

DF informed the Board, that from a LEP perspective they would be happy to be a co-signature for A14 improvements. In terms of the Haughley and Ely schemes, the LEP would support any method that would ensure these schemes are delivered – whether in combination or not. Also, on Sizewell C the LEP will be liaising with the relevant councils and the Suffolk Chamber of Commerce to align responses to the current consultation.

Special note was given to the fact that this would be Nick Burfield's last Transport Board meeting. The Board extended a personal thanks to Nick.

## **5. Brexit and the Local Industrial Strategy**

### Brexit

EG provided the Board with a general update on Brexit, drawing attention to the Brexit page on the LEP website: <https://newanglia.co.uk/tag/brexit/>

DF noted that the planned UK's Shared Prosperity Fund will likely be the replacement to EU funding. NB suggested joint responses to any consultation to avoid duplication.

### Local Industrial Strategy

EG provided the Board with a short presentation on the planned Local Industrial Strategy (LIS) which will focus on productivity and earning power for people particularly in the comparative strength areas of Agri-Food, ICT/Digital and Clean Energy.

The LIS is still in the evidence gathering stage, and work will follow with stakeholders to enhance the qualitative and quantitative information. There will be a summit on March 5<sup>th</sup> to test the current assumptions.

NB noted the importance of the Ports & Logistics sector and asked whether the current comparative strength areas will be tested against national indicators to ensure they are the correct choices. DF assured the Board that the LIS will not replace the Economic Strategy developed earlier, which includes a list of key sectors, and that all assumptions in the LIS will be tested.

DF asked if the Transport Catapult were focussing on any particular grand challenges. RS responded that they are focussed particularly on the future of mobility as well as decarbonisation.

It was announced that the Transport Systems Catapult will be uniting with the Future Cities Catapult to form a new 'Super-Catapult' which will start work in April. There will be no reduction in resources or funding as part of this merger.

## **6. Member Roundtable: how are you 'Making the Strategy' happen?**

The Board discussed how to deliver the Integrated Transport Strategy.

RPace noted the challenges that the aviation sector faces. Aviation 2050 is currently in the consultation stage and will be the best way of influencing growth in the sector. There will be a focus on regional growth, place and intermodal connectivity in terms of Norwich Airport's response – LEP support was requested.

JD noted that the LEP are prioritising the right projects, but there needs to be continued momentum behind GEML, Haughley and Ely. There also needs to be lobbying support for increasing the frequency of the Ipswich-Peterborough rail route.

CllrME agreed that lobbying is pivotal. Encouraging MPs and ensuring they cannot ignore the major projects. There needs to be a single voice when lobbying.

The Board agreed with a 'two-pronged approach' of focussing on projects with our ability to deliver, and items that are not in our hands. Noting the task and finish groups could be set up to push through local delivery.

TL noted the commitment in terms of delivery on the A47. It is expected that there will be a full RIS2 announcement towards the end of this year. CllrMW noted the lack of speed on delivery in terms of RIS1. NB noted there was no investment in Suffolk in RIS1.

DC suggested prioritising two or three focus projects. DF noted that the LEP Board has already suggested this and will be sending out template to seek information in due course.

## **7. Strategic Rail Update**

KA provided the Board with a strategic rail update, focussing on East-West Rail.

KA pointed to the Eastern Section Evidence Base that was produced in 2017 – which looked at the economic value of enhancing services between Norfolk-Suffolk and Cambridge.

An East-West Rail Eastern Section Prospectus has also been produced which illustrates the economic benefits of the project.

In terms of next steps, a Communications Plan is currently in development – identifying the stakeholders who need to be targeted to drive forward the prospectus. This is working towards being in a position to develop an outline business case.

The Board noted that projects such as Ely would be complementary to East-West Rail and suggested having the business case ready so when funding is available it can be levered.

In addition to this, the national importance of the East-West Rail link was noted, with the danger being that the focus is primarily on the Cambridge-Oxford section. The evidence illustrates the benefits of the wider project and this needs to be made clear to Government.

## **8. Transport East Update**

DC updated the Board on Transport East, noting the outputs of the recent Transport East Summit.

Transport East is currently working on a transport strategy, with a regional evidence base needing to be submitted to DfT in the Summer. The ask within this is for Transport East to make recommendations on Major Road Network schemes (10 to 12 across the area) and Large Local Majors (2 to 3 across the area).

The recommendation for schemes will be brought to this Transport Board before sign-off – this will occur at the next Transport Board meeting.

## **9. Any other business**

It was agreed that the proposed August meeting would be moved to September in the Transport Board Forward Plan.

The next Transport Board meeting will focus on innovation and the 'agile to change' theme.

RS informed the Board that the Catapult has opened a regional office in Glasgow and will open another in Leeds. They are looking to develop SME and academic engagement and would welcome any local suggestions.

<https://ts.catapult.org.uk/news-events-gallery/events/transport-cafe-support-and-networking-event-rail/>

JD noted that new trains will be rolled out in the middle of the summer. To accommodate this, the platform at Sheringham Station will be lengthened and widened.

GM informed that at the Tommy Flowers Institute, Adastral Park there will be an event on the future of transport from the 5<sup>th</sup>-6<sup>th</sup> March.

The next meeting will be on the 21<sup>st</sup> May 2019 in Norfolk at Liftshare's Offices, Norwich

# New Anglia Transport Board

## Tuesday 21<sup>st</sup> May 2019

### Agenda Item 8

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#### Making the Integrated Transport Strategy Happen

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Author: Ellen Goodwin

#### Summary

This paper seeks the Board's thoughts on how their organisation is contributing to the delivery of the Integrated Transport Strategy.

#### Recommendation

The Board are asked to consider:

- how their organisation is contributing to the delivery of the Integrated Transport Strategy; and
- what high-level actions the Transport Board should collectively take a lead on.

#### Background

The Integrated Transport Strategy was adopted by the LEP Board on 23 May 2018.

One of the key themes of the Strategy was 'Making it Happen: an accompanying Delivery Plan for Norfolk and Suffolk to help gain the momentum needed to unlock and deliver, through innovative means, the key strategic interventions identified by new and existing partners'

Appendix A outlines a high-level extract from the current working draft of the Integrated Transport Strategy Delivery Plan.

The Board are asked to consider the following with respect to the delivery of the Integrated Transport Strategy:

- Why does it matter?
- How strong is our evidence?
- What would success look like?
- What are we missing?
- What are the barriers we may face?
- What have we tried already?
- What do we keep coming back to?
- What is ripe for reinvention?
- What might we collectively prioritise?
- What do we want to go big on?

#### Link to the Integrated Transport Strategy

Outlined above.

## **Recommendation**

The Board are asked to consider:

- how their organisation is contributing to the delivery of the Integrated Transport Strategy; and
- what high-level actions the Transport Board should collectively take a lead on.

**Appendix A – Integrated Transport Strategy Delivery Plan – Extract**

**APPENDIX A**

<b>Theme: Connecting the East, Accessing the World/ Local and Coastal</b>	<b>What is the output of the activity for 2018/19</b>	<b>Progress</b>	<b>What is the output of the activity for 2019/20</b>	<b>What is the output of the activity for 2020/21</b>	<b>Action Required</b>	<b>Owner/ lead</b>	<b>Target date</b>	
Ensure the Port of Felixstowe continues to be the country's largest container port and that our other ports maximise future import/export and bulk cargo opportunities	Engage DfT on England's Port Connectivity Study	LEP Network engagement on maritime and logistics	Consider freight facilities on A14	River Orwell dredging project complete	Lobbying			
	Respond to UK Shared Prosperity Fund consultation	Awaiting consultation	Consider maritime connectivity funding					
Deliver better connectivity and encourage additional services to and from London Stansted and Norwich Airports and other international hubs outside the region, and the UK	Engage train operators and airlines	Ongoing. Airlines to be explored	Consider regional kick starter opportunities if and when available		Lobbying			
	Engage with Transport East	Ongoing						
Deliver a well-integrated Strategic Road Network (SRN) with improved journey time reliability across the East and beyond	Engage with Highways England regarding RIS1 projects	Letter to DfT sent regarding delivery concerns	Engage with Highways England regarding RIS1 projects	Engage with Highways England regarding RIS1 and RIS2 projects (if successful)	Lobbying			
	Engage with DfT and MPs on RIS 2 to elevate the East's status	A14 and A47 well articulated	Positive announcements regarding RIS 2					
	Engage with Transport East	Ongoing	Engage with Transport East					Engage with Transport East
	Engage Highways England on technology deployment wrt performance and operation	tbd	Consider how better data and new technology could be used on local roads					tbd

<b>Theme: Connecting the East, Accessing the World/ Local and Coastal</b>	<b>What is the output of the activity for 2018/19</b>	<b>Progress</b>	<b>What is the output of the activity for 2019/20</b>	<b>What is the output of the activity for 2020/21</b>	<b>Action Required</b>	<b>Owner/lead</b>	<b>Target date</b>
Deliver a resilient and integrated rail network with improved journey times and capacity to increase patronage	Commitment to Haughley delivery	Ongoing local support	Haughley work programmed	Haughley under construction	Lobbying/ Local		
	Ely area OBC complete	Supported by Growth Deal. Timescales reviewed	Ely area OBC complete	Ely area design ongoing			
	Engage partners to find solutions for Trowse	Ongoing	tbd	tbd			
	GEML SOBC started and stakeholders engaged	Ongoing	GEML SOBC complete and lobbying for investment begun	Shorter journey times on GEML and investment advanced			
	Engage in EW Rail consortium	LEP joined consortium	Evidence to support EW Rail Eastern section	Commitment to EW Rail Eastern section in overall programme			
	Engage franchise operators regarding commitments	Ongoing	Community Rail Partnerships engaged to understand opportunities	LONGER TERM: digital signalling and electrification			
Influence peak transport demand to improve network capacity and reliability by 2023	Gather evidence	tbd	Consider flexible solutions and monitoring framework	Deliver projects and programmes and promote	Local		

<b>Theme: Regional Connectivity and Our Priority Places/ Local and Coastal</b>	<b>What is the output of the activity for 2018/19</b>	<b>Progress</b>	<b>What is the output of the activity for 2019/20</b>	<b>What is the output of the activity for 2020/21</b>	<b>Action Required</b>	<b>Owner/ lead</b>	<b>Target date</b>
Deliver an integrated Major Road Network (MRN) with improved journey times and reliability between our Priority Places, through the creation of an MRN Action Plan with priorities for delivery, aligned with funding timescales, ensuring the network is kept in a good state of repair.	Engage with Transport East	Ongoing	Develop Regional Evidence Base and agree Norfolk and Suffolk priorities by Summer 2019	tbd	Lobbying/ Local		
	Norwich Western Link: preferred route consultation	Consultation concluded	Options selection, preferred route established & OBC submitted	Procurement			
	Ipswich Northern Route(s): SOBC and consultation complete		Ipswich Northern Route(s): OBC and preferred routes identified				
	Long Stratton Bypass	OBC being developed. Hempnall project scheduled for 19/20 - supported by Growth Deal		Hempnall Crossroads built & Long Stratton Bypass scheme progressed towards delivery			
	A12 Suffolk Energy Gateway: programme entry		A12 Suffolk Energy Gateway: planning app and consultation				
	A1307 Haverhill-Cambridge: options appraisal including Mass Rapid Transit						
	Eye Airfield: planning and construction started	Supported by Growth Deal		Eye Airfield scheme complete			
Encourage an affordable, smart-ticketed, integrated public transport network with high quality, multi-modal interchanges and innovative information to meet the needs of all to improve economic and social inclusion.	Evidence gathering – best practise, gap analysis, current provision	task and finish group to be established	Identify options for delivery with partners	Implement	Lobbying/ Local		
	Engage stakeholders						

Theme: Regional Connectivity and Our Priority Places/ Local and Coastal	What is the output of the activity for 2018/19	Progress	What is the output of the activity for 2019/20	What is the output of the activity for 2020/21	Action Required	Owner/ lead	Target date
	Transforming Cities Fund bid - round 2 - Norwich	Ongoing	Round 2 bid submitted	tbd			
Deliver quicker and more reliable journey times in and around our Priority Places by ensuring the strategic case for infrastructure improvements is well evidenced and aligned with relevant funding streams.	DCOs submitted and funding contributions identified and secured for new crossings.	LLC examination. GY planning submitted. New crossings supported by Growth Deal	Work undertaken to deliver new crossings on time and budget		Lobbying/ Local		
	Sudbury Congestion Relief Scheme: OBC complete						
	Beccles Relief Road open	complete. Supported by Growth Deal					
	Haverhill Relief Road construction						
	Bury St Edmunds Relief Roads	Completed Eastern Relief Road supported by Growth Deal					
	Mildenhall Relief Road early development/ feasibility						
	Support delivery of West Winch Housing Access Road	SOBC & planning being developed					
	Support delivery of Norwich East-West Link Road	Feasibility work & planning progressed					
	Local Transport Plans reviewed and updated	ongoing					

<b>Theme: Regional Connectivity and Our Priority Places/ Local and Coastal</b>	<b>What is the output of the activity for 2018/19</b>	<b>Progress</b>	<b>What is the output of the activity for 2019/20</b>	<b>What is the output of the activity for 2020/21</b>	<b>Action Required</b>	<b>Owner/ lead</b>	<b>Target date</b>
Deliver quicker and more reliable journey times in and around our Priority Places by ensuring the strategic case for infrastructure improvements is well evidenced and aligned with relevant funding streams.	Local area transportation strategies	Packages in Ipswich, Norwich, Attleborough, Bury St Edmunds, Great Yarmouth and Thetford supported by Growth Deal					
	Norfolk Market Town Network Improvement Strategies ongoing	ongoing	Further Norfolk Market Town Network Improvement Strategies	Prioritised market town and local pinchpoint schemes funded			
	EZ/sector groups to consider barriers and develop actions	engaged w/ EZ meetings					
			Consider local freight challenges and opportunities	Local freight options developed.			
By 2021, deliver a behaviour change initiative aimed at encouraging greener and active travel, by expanding on similar successful projects and initiatives to improve public realm and air quality and to increase walking and cycling	Evidence gathering and stakeholder engagement – strategic policy objectives	21 May meeting to consider	Ongoing engagement and refinement of options – business case development	Initiative agreed and delivery programmed	Local		

<b>Theme: Agile to Change/Local and Coastal</b>	<b>What is the output of the activity for 2018/19</b>	<b>Progress</b>	<b>What is the output of the activity for 2019/20</b>	<b>What is the output of the activity for 2020/21</b>	<b>Action Required</b>	<b>Owner/lead</b>	<b>Target date</b>
Consider options for home/hub working/learning/access to services/employment by 2021	Gather evidence as needed (Joseph Rowntree Foundation)	tbd	Consider options for SMEs and isolated learners	If successful: roll out pilots	Local		
Over the next twelve months the LEP will work with its sector groups and the Transport Catapult to map the needs of its key sectors and identify potential opportunities (including Electric Vehicles and MaaS facilitated by systems and infrastructure) to facilitate growth across these sectors and along key transport corridors.	Promoting the East as being 'open' to innovative new technologies, focussing on opportunities to facilitate growth in our key sectors and along the A11 and A14 corridor using the marketing materials and online portal.	ongoing work with TSC and Tommy Flowers Institute	Opportunities have been identified and exploited which will help our communities travel smarter and live better.		Local		
	EV ambitions reflected in LEE Strategy Delivery Plan and GSE Energy Hub	ongoing					

# New Anglia Transport Board

Tuesday 21<sup>st</sup> May 2019

## Agenda Item 9

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### Transport Board Forward Plan 2019

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Author: Ellen Goodwin

#### Summary

This paper seeks the Board's input on the 2019 Forward Plan for the Transport Board with the view of successfully delivering the Integrated Transport Strategy.

#### Recommendation

The Board:

- offers suggested input to the Transport Board Forward Plan 2019

#### Background

The Integrated Transport Strategy, adopted by the LEP Board in May 2018 has the following themes:

- Connecting the East, Accessing the World: Quicker, more reliable and resilient strategic connections to boost our contribution to UK plc., encouraging improved perceptions, economic participation and inward investment for our key sectors and competitive clusters.
- Agile to Change: Embracing new technologies and digital connectivity to enable remote access to services and opportunities to facilitate Mobility as a Service (MaaS).
- Regional Connectivity and Our Priority Places: Keeping people and products moving in and around our growing Priority Places and Enterprise Zones through new investment, placemaking, maintenance and an integrated public transport network with opportunities for walking and cycling.
- Local and Coastal: Innovative on-demand transport solutions and improvements to facilitate local sustainable growth, walking and cycling, recognising local distinctiveness, and offering access to services and opportunities through digital means.

Appendix A outlines a draft forward plan for the Board's input. The Board are asked to consider what items it would like to consider during the next year.

#### Link to the Integrated Transport Strategy

Outlined above.

#### Recommendation

The Board:

- offers suggested input to the Transport Board Forward Plan 2019

#### Appendix A – Transport Board Forward Plan 2019

## Appendix A

### New Anglia Transport Board Forward Plan

Date	Venue and Theme	Forward Looking	Governance & Delivery
12 February 2019	Wherstead Park, Ipswich  <i>Connecting the East, Accessing the World</i>	<ul style="list-style-type: none"> <li>Ports and airports</li> <li>East West Rail – eastern prospectus</li> <li>RIS2</li> <li>BREXIT</li> <li>Local Industrial Strategy – New Anglia LEP</li> </ul>	<ul style="list-style-type: none"> <li>Review of terms of reference</li> <li>Transport East update</li> <li>ITS delivery – how?</li> </ul>
21 May 2019	Liftshare, Norwich  <i>Agile to Change</i>	<ul style="list-style-type: none"> <li>Place branding – New Anglia LEP</li> <li>Future mobility grand challenge – DfT and the Connected Places Catapult</li> <li>Behaviour change – Liftshare</li> </ul>	<ul style="list-style-type: none"> <li>Transport East update inc. MRN and local majors</li> <li>ITS delivery including Growth Deal</li> </ul>
4 September 2019	Endeavour House, Ipswich  <i>Regional Connectivity and Our Priority Places</i>	<ul style="list-style-type: none"> <li>Transforming Cities – NCC</li> <li>Major Road Network – tbd</li> <li>Walking, cycling and user priority – tbd</li> <li>Private sector view – tbd</li> <li>Future funding opportunities including the Spending Review – tbc</li> </ul>	<ul style="list-style-type: none"> <li>Smart ticketing feedback – SCC</li> <li>Transport East update</li> <li>ITS delivery including Growth Deal</li> </ul>
19 November 2019	Norfolk  <i>Connecting the East, Accessing the World</i>	<ul style="list-style-type: none"> <li>Ports and airports</li> <li>RIS2</li> </ul>	<ul style="list-style-type: none"> <li>Transport East update</li> <li>ITS delivery including Growth Deal</li> </ul>
25 February 2020	Suffolk  <i>Agile to Change</i>	<ul style="list-style-type: none"> <li>Mobility as a Service</li> <li>Innovation in transport</li> <li>The use of data</li> <li>Electric vehicles</li> <li>Extreme weather/climate change</li> </ul>	<ul style="list-style-type: none"> <li>Review terms of reference</li> <li>Transport East update</li> <li>ITS delivery including Growth Deal</li> </ul>