

COMPANY REGISTRATION NUMBER: 07685830

New Anglia Local Enterprise Partnership Limited
Company Limited by Guarantee
Financial statements
31 March 2017

New Anglia Local Enterprise Partnership Limited

Company Limited by Guarantee

Financial statements

Year ended 31 March 2017

Contents	Page
Officers and professional advisers	1
Strategic report	2
Directors' report	4
Independent auditor's report to the members	6
Consolidated statement of income and retained earnings	8
Consolidated statement of financial position	9
Company statement of financial position	10
Consolidated statement of cash flows	11
Notes to the financial statements	12
The following pages do not form part of the financial statements	
Consolidated detailed income statement	25
Notes to the consolidated detailed income statement	26

New Anglia Local Enterprise Partnership Limited

Company Limited by Guarantee

Officers and professional advisers

The board of directors

Mr J M Pendlington - Chairman
Ms J Wheeler
Mr C Noble
Mr C Jordan
Mr S Oliver
Prof T Whitley
Mrs L Rix
Mr J Griffiths
Mr D Field
Dr N Savvas
Mr D Ellesmere
Mr A Proctor
Prof D Richardson
Mr D Keen
Mrs S Ruddock
Mr A Waters

Registered office

Mills & Reeve LLP
1 St James Court
Norwich
Norfolk
NR3 1RU

Auditor

Lovewell Blake LLP
Chartered Accountants & statutory auditor
Excelsior House
9 Quay View Business Park
Barnards Way
Lowestoft
NR32 2HD

New Anglia Local Enterprise Partnership Limited

Company Limited by Guarantee

Strategic report

Year ended 31 March 2017

New Anglia Local Enterprise Partnership continues to build on its success, driving economic growth across Norfolk and Suffolk and supporting the area's businesses.

Investments and business support initiatives have set the LEP on track to deliver its targets of 95,000 new jobs and 15,000 new businesses by 2026. Its programmes and interventions continue to leverage in significant private sector investment, unlocking jobs, housing, capital and growth. This has seen the LEP exceed its £199m target for private sector investment five years ahead of target.

In early 2017, the Government announced an additional £69million in new funding for New Anglia LEP from its Local Growth Fund, taking the LEP's total award to £290million since 2014. This funding will be used to support projects and programmes which will boost skills, drive innovation, provide targeted business support and improve transport and infrastructure. Projects funded by earlier rounds of Growth Deal funding are already benefiting the area; the Construction Centre at Easton and Otley College - - the first Growth Deal project to be delivered nationally - is now training students and specialist courses are being delivered at the International Aviation Academy in Norwich.

The LEP's business support programmes continue to offer free and impartial advice, helping firms to grow, develop and innovate. Over the last three years the New Anglia Growth Hub's advisers have now delivered more than 28,500 hours of business support, with 1,447 companies having received 12 or more hours of help.

The flagship Growing Business Fund grant scheme, which offers grants of up to £500,000, has delivered more than £17.6million in grants to businesses since it was established in 2013, forecasted to create more than 2,150 new full time jobs.

Loans through the LEP's Growing Places Fund provide funding to help kick-start and support development projects across Suffolk and Norfolk. In spring 2017, the LEP announced a £5m investment to re-start the development of an iconic building in Ipswich which had stood unfinished since 2008. Working with the Homes and Communities Agency to secure an additional £15m, this project will help to transform part of the town's important waterfront area.

The LEP's Enterprise Zone sites deliver space for businesses to grow. The Great Yarmouth and Lowestoft zone continues to attract energy-sector firms and the ten-site Space to Innovate zone, which launched last year, has already attracted 38 new businesses. Recognising that businesses need well-trained staff in order to grow, the LEP supports a range of skills projects. The New Anglia Youth Pledge Marque is now held by more than 50 businesses, recognising their work to offer apprenticeships, work experience placements and support schools through the Enterprise Adviser Network.

Throughout the year, the LEP continues to look to the future. Work with local authorities and businesses to develop a new Economic Strategy is ongoing and the new strategy will be published in the autumn, outlining new ambitions for the LEP and the wider local economy.

The LEP relies on the support of businesses, education leaders, local authorities, MPs, business groups and our dedicated sector groups. It is only by working together that we can continue to promote economic growth and development across our area.

New Anglia Local Enterprise Partnership Limited

Company Limited by Guarantee

Strategic report *(continued)*

Year ended 31 March 2017

This report was approved by the board of directors on 19 July 2017 and signed on behalf of the board by:

Mr J M Pendlington
Chairman

Mr D Field
Director

Registered office:
Mills & Reeve LLP
1 St James Court
Norwich
Norfolk
NR3 1RU

New Anglia Local Enterprise Partnership Limited

Company Limited by Guarantee

Directors' report

Year ended 31 March 2017

The directors present their report and the financial statements of the group for the year ended 31 March 2017.

Directors

The directors who served the company during the year were as follows:

Mr J M Pendlington
Ms J Wheeler
Mr C Noble
Mr C Jordan
Mr S Oliver
Prof T Whitley
Mrs L Rix
Mr J Griffiths
Mr M Goodall
Mr D Field
Ms D Tanner OBE
Dr N Savvas
Mr D Ellesmere
Mr A Proctor
Prof D Richardson
Mr G Nobbs
Mr A Waters
Mr D Marsh
Mr J Fuller

Mr C Jordan was appointed as a director on 19 May 2016.
Mr A Proctor was appointed as a director on 21 June 2016.
Mr D Keen was appointed as a director on 19 July 2017.
Mrs S Ruddock was appointed as a director on 19 July 2017.

Mr G Nobbs retired as a director on 19 May 2016.
Mr J Fuller retired as a director on 21 June 2016.
Mr D Marsh retired as a director on 20 July 2016.
Mr M Goodall retired as a director on 23 May 2017.
Ms D Tanner OBE retired as a director on 23 May 2017.

Events after the end of the reporting period

Particulars of events after the reporting date are detailed in note 23 to the financial statements.

Reserves policy

The majority of the LEP's reserves are designated for specific projects. In addition the LEP aims to achieve a level of general reserves sufficient to enable it to cover core operational expenditure and certain programme costs which are reimbursed at a later date when those programmes have sufficient funds.

Disclosure of information in the strategic report

The company has prepared a strategic report in accordance with section 414C of the Companies Act 2006.

Directors' responsibilities statement

The directors are responsible for preparing the strategic report, directors' report and the financial statements in accordance with applicable law and regulations.

New Anglia Local Enterprise Partnership Limited

Company Limited by Guarantee

Directors' report *(continued)*

Year ended 31 March 2017

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and the company and the profit or loss of the group for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditor

Each of the persons who is a director at the date of approval of this report confirms that:

- so far as they are aware, there is no relevant audit information of which the group and the company's auditor is unaware; and
- they have taken all steps that they ought to have taken as a director to make themselves aware of any relevant audit information and to establish that the group and the company's auditor is aware of that information.

The auditor is deemed to have been re-appointed in accordance with section 487 of the Companies Act 2006.

This report was approved by the board of directors on 19 July 2017 and signed on behalf of the board by:

Mr J M Pendlington
Chairman

Mr D Field
Director

Registered office:
Mills & Reeve LLP
1 St James Court
Norwich
Norfolk
NR3 1RU

New Anglia Local Enterprise Partnership Limited

Company Limited by Guarantee

Independent auditor's report to the members of New Anglia Local Enterprise Partnership Limited

Year ended 31 March 2017

We have audited the financial statements of New Anglia Local Enterprise Partnership Limited for the year ended 31 March 2017 which comprise the consolidated statement of income and retained earnings, consolidated statement of financial position, company statement of financial position, consolidated statement of cash flows and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and the United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

This report is made solely to the company's members, as a body, in accordance with chapter 3 of part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditor

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at www.frc.org.uk/auditscopeukprivate.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company's affairs as at 31 March 2017 and of the group's surplus for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

New Anglia Local Enterprise Partnership Limited

Company Limited by Guarantee

Independent auditor's report to the members of New Anglia Local Enterprise Partnership Limited *(continued)*

Year ended 31 March 2017

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Paul Briddon FCA BSc (Senior Statutory Auditor)

For and on behalf of
Lovewell Blake LLP
Chartered Accountants & statutory auditor
Excelsior House
9 Quay View Business Park
Barnards Way
Lowestoft
NR32 2HD

19 July 2017

New Anglia Local Enterprise Partnership Limited Company Limited by Guarantee

Consolidated statement of comprehensive income

Year ended 31 March 2017

	Designated Project Funding 2017 £	Operational Activity 2017 £	Note	Total 2017 £	Total 2016 £
Operational income	-	986,328	6	986,328	983,579
Grant and project income	39,395,189	-	6	39,395,189	37,401,734
	39,395,189	986,328		40,381,517	38,385,313
Grants issued	(37,422,327)	-		(37,422,327)	(32,276,417)
	(37,422,327)	-		(37,422,327)	(32,276,417)
Gross surplus	1,972,862	986,328		2,959,190	6,108,896
Administrative expenses	(1,172,094)	(918,674)		(2,090,768)	(1,889,935)
Operating surplus	800,768	67,654	7	868,422	4,218,961
Interest receivable	218,823	3,353		222,176	123,515
Surplus on ordinary activities before taxation	1,019,591	71,007		1,090,598	4,342,476
Taxation	(24,377)	(671)	11	(25,048)	(12,734)
Surplus for the financial year	995,214	70,336		1,065,550	4,329,742
Retained earnings at the start of the year	25,504,535	277,371		25,781,906	21,452,164
Retained earnings at the end of the year	26,499,749	347,707		26,847,456	25,781,906

All of the activities of the group are classed as continuing.

The notes on pages 12 to 23 form part of these financial statements.

New Anglia Local Enterprise Partnership Limited

Company Limited by Guarantee

Consolidated statement of financial position

31 March 2017

	Note	2017 £	2016 £
Fixed assets			
Tangible assets	13	24,905	27,561
Investments	14	9,965,837	8,404,469
		<u>9,990,742</u>	<u>8,432,030</u>
Current assets			
Debtors	15	2,287,159	633,557
Investments	17	597,000	1,267,000
Cash at bank and in hand	16	14,363,034	15,636,826
		<u>17,247,193</u>	<u>17,537,383</u>
Creditors: Amounts falling due within one year	18	<u>(390,479)</u>	<u>(187,507)</u>
Net current assets		<u>16,856,714</u>	<u>17,349,876</u>
Total assets less current liabilities		<u>26,847,456</u>	<u>25,781,906</u>
Net assets		<u>26,847,456</u>	<u>25,781,906</u>
Capital and reserves			
Other reserves, including the fair value reserve	21	26,499,749	25,504,535
Income and expenditure account	21	<u>347,707</u>	<u>277,371</u>
Members funds		<u>26,847,456</u>	<u>25,781,906</u>

These financial statements were approved by the board of directors and authorised for issue on 19 July 2017, and are signed on behalf of the board by:

Mr J M Pendlington
Chairman

Mr D Field
Director

Company registration number: 07685830

The notes on pages 12 to 23 form part of these financial statements.

New Anglia Local Enterprise Partnership Limited

Company Limited by Guarantee

Company statement of financial position

31 March 2017

	Note	2017 £	2016 £
Fixed assets			
Tangible assets	13	24,905	27,561
Investments	14	8,842,749	8,149,381
		<u>8,867,654</u>	<u>8,176,942</u>
Current assets			
Debtors	15	3,384,439	863,837
Investments	17	597,000	1,267,000
Cash at bank and in hand	16	14,363,034	15,636,826
		<u>18,344,473</u>	<u>17,767,663</u>
Creditors: Amounts falling due within one year	18	<u>(389,479)</u>	<u>(187,507)</u>
Net current assets		<u>17,954,994</u>	<u>17,580,156</u>
Total assets less current liabilities		<u>26,822,648</u>	<u>25,757,098</u>
Net assets		<u>26,822,648</u>	<u>25,757,098</u>
Capital and reserves			
Other reserves, including the fair value reserve	21	26,474,941	25,479,727
Income and expenditure account	21	347,707	277,371
Members funds		<u>26,822,648</u>	<u>25,757,098</u>

These financial statements were approved by the board of directors and authorised for issue on 19 July 2017, and are signed on behalf of the board by:

Mr J M Pendlington
Chairman

Mr D Field
Director

Company registration number: 07685830

The notes on pages 12 to 23 form part of these financial statements.

New Anglia Local Enterprise Partnership Limited

Company Limited by Guarantee

Consolidated statement of cash flows

Year ended 31 March 2017

	2017 £	2016 £
Cash flows from operating activities		
Profit for the financial year	1,065,550	4,329,742
<i>Adjustments for:</i>		
Depreciation of tangible assets	11,958	10,009
Other interest receivable and similar income	(222,176)	(123,515)
Loss on disposal of tangible assets	–	577
Tax on surplus on ordinary activities	25,048	12,734
Accrued expenses/(income)	189,818	(20,536)
<i>Changes in:</i>		
Trade and other debtors	(1,653,602)	(209,218)
Trade and other creditors	(2,930)	(2,096)
Cash generated from operations	(586,334)	3,997,697
Interest received	222,176	123,515
Tax paid	(8,964)	(1)
Net cash (used in)/from operating activities	<u>(373,122)</u>	<u>4,121,211</u>
Cash flows from investing activities		
Purchase of tangible assets	(9,302)	(16,826)
Cash advances and loans granted	(693,368)	(8,149,381)
Purchases of other investments	(868,000)	(255,088)
Proceeds from sale of other investments	670,000	1,813,000
Net cash used in investing activities	<u>(900,670)</u>	<u>(6,608,295)</u>
Net decrease in cash and cash equivalents	<u>(1,273,792)</u>	<u>(2,487,084)</u>
Cash and cash equivalents at beginning of year	<u>15,636,826</u>	<u>18,123,910</u>
Cash and cash equivalents at end of year	<u>14,363,034</u>	<u>15,636,826</u>

The notes on pages 12 to 23 form part of these financial statements.

New Anglia Local Enterprise Partnership Limited

Company Limited by Guarantee

Notes to the financial statements

Year ended 31 March 2017

1. General information

The company is a private company limited by guarantee, registered in England and Wales. The address of the registered office is Mills & Reeve LLP, 1 St James Court, Norwich, Norfolk, NR3 1RU.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland'.

3. Company information

New Anglia Local Enterprise Partnership Limited is a company limited by guarantee and is incorporated in England. The address of its registered office is 1 St James Court, Norwich, Norfolk, NR3 1RU. The nature of the company's operations and its principal activities are set out in the strategic report on page 2.

4. Accounting policies

Basis of preparation

The financial statements have been prepared on the historical cost basis.

Disclosure exemptions

The parent company satisfies the criteria of being a qualifying entity as defined in FRS 102. As such, advantage has been taken of the following reduced disclosures available under FRS 102:

- (a) Disclosures in respect of each class of share capital have not been presented.
- (b) No cash flow statement has been presented for the company.
- (c) Disclosures in respect of financial instruments have not been presented.
- (d) No disclosure has been given for the aggregate remuneration of key management personnel.

Consolidation

The consolidated financial statements incorporate the accounts of New Anglia Local Enterprise Partnership Limited and for the first time its subsidiary company, New Anglia Capital Limited, made up to 31 March 2017. Although the subsidiary company is limited by guarantee and has no share capital, the directors consider it appropriate to consolidate on the grounds that it is under the control of the parent.

The subsidiary company has an accounting date of 31 May and therefore the adjusted management accounts of that company for the year ended 31 March 2017 have been consolidated in the group financial statements.

The parent company has applied the exemption contained in section 408 of the Companies Act 2006 and has not included its individual statement of comprehensive income.

Comparatives for New Anglia Capital Limited have been incorporated into the comparative year figures where appropriate.

New Anglia Local Enterprise Partnership Limited

Company Limited by Guarantee

Notes to the financial statements *(continued)*

Year ended 31 March 2017

4. Accounting policies *(continued)*

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Significant judgements

The judgements (apart from those involving estimations) that management has made in the process of applying the entity's accounting policies and that have the most significant effect on the amounts recognised in the financial statements are as follows:

- Tangible fixed assets

Tangible fixed assets are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation, product life cycles and maintenance programmes are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of the asset and projected disposal values.

Key sources of estimation uncertainty

Accounting estimates and assumptions are made concerning the future and, by their nature, will rarely equal the related actual outcome. The key assumptions and other sources of estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are as follows:

- Depreciation and the estimation of the residual value of the asset at the end of its useful economic life.
- Recoverability of the loans issued as investments.

Revenue recognition

Income arising in the year is analysed into either Operational Activity or Designated Project Funding. Operational Activity includes income received to cover the day to day core funding requirements of the LEP such as administration costs and staff remuneration. It also includes income to fund certain projects undertaken directly by the LEP. Designated Project Funding includes income received for specific projects which are then distributed by the LEP to third parties. They are generally funds provided by Government or other agencies. Costs directly attributable to designated projects are charged against this income and shown as an expense. Where the LEP incurs costs which may be partly attributable to Operational Activity and partly to designated projects then the Board allocate such expenditure based on a fair and reasonable assessment of the time and cost expended on each project.

New Anglia Local Enterprise Partnership Limited

Company Limited by Guarantee

Notes to the financial statements *(continued)*

Year ended 31 March 2017

4. Accounting policies *(continued)*

Taxation

The taxation expense represents the aggregate amount of current and deferred tax recognised in the reporting period. Tax is recognised in the Income and expenditure account, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, tax is recognised in other comprehensive income or directly in equity, respectively.

Current tax is recognised on taxable surplus for the current and past periods. Current tax is measured at the amounts of tax expected to pay or recover using the tax rates and laws that have been enacted or substantively enacted at the reporting date.

Deferred tax is recognised in respect of all timing differences at the reporting date. Unrelieved tax losses and other deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Deferred tax is measured using the tax rates and laws that have been enacted or substantively enacted by the reporting date that are expected to apply to the reversal of the timing difference.

Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Equipment	-	20% - 33.33% Straight Line
-----------	---	----------------------------

Investments

Fixed asset investments are initially recorded at cost, and subsequently stated at cost less any accumulated impairment losses.

New Anglia Local Enterprise Partnership Limited

Company Limited by Guarantee

Notes to the financial statements *(continued)*

Year ended 31 March 2017

4. Accounting policies *(continued)*

Financial instruments

Basic financial instruments are initially recognised at the transaction price, unless the arrangement constitutes a financing transaction, where it is recognised at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Such assets are subsequently carried at amortised cost using the effective interest method. Debt instruments are subsequently measured at amortised cost.

Financial assets that are measured at cost or amortised cost are reviewed for objective evidence of impairment at the end of each reporting date. If there is objective evidence of impairment, an impairment loss is recognised in profit or loss immediately.

Financial assets are derecognised when (a) the contractual rights to the cash flows from the asset expire or are settled, or (b) substantially all the risks and rewards of the ownership of the asset are transferred to another party or (c) control of the asset has been transferred to another party who has the practical ability to unilaterally sell the asset to an unrelated third party without imposing additional restrictions.

Financial liabilities are derecognised when the liability is extinguished, that is when the contractual obligation is discharged, cancelled or expires.

Pension plans

During the year, employees of the company accrued benefits under a defined benefit pension scheme. The scheme is operated by local government and includes their own employees. As such it is not possible to identify the company's share of the underlying assets and liabilities held within the scheme on a consistent and reasonable basis. The scheme has therefore been accounted for as a defined contribution scheme in accordance with FRS 102.

The company also operates a defined contribution scheme. The assets of the scheme are held separately from those of the company. The annual contributions payable are charged to the Income and expenditure account.

5. Company limited by guarantee

The company is limited by guarantee and accordingly does not have share capital. Every member of the company undertakes to contribute such amounts as may be required not exceeding £1 to the assets of the company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member.

6. Turnover

Turnover arises from:

	2017	2016
	£	£
Grants	<u>40,381,517</u>	<u>38,385,313</u>

New Anglia Local Enterprise Partnership Limited

Company Limited by Guarantee

Notes to the financial statements *(continued)*

Year ended 31 March 2017

6. Turnover *(continued)*

The whole of the turnover is attributable to the principal activity of the group wholly undertaken in the United Kingdom.

7. Operating profit

Operating profit or loss is stated after charging:

	2017	2016
	£	£
Depreciation of tangible assets	11,958	10,009
Loss on disposal of tangible assets	—	577
	<u> </u>	<u> </u>

8. Auditor's remuneration

	2017	2016
	£	£
Fees payable for the audit of the financial statements	6,162	4,900
	<u> </u>	<u> </u>
Fees payable to the company's auditor and its associates for other services: Other non-audit services	14,517	6,647
	<u> </u>	<u> </u>

9. Staff costs

The average number of persons employed by the group during the year, including the directors and those employed on a part-time basis, amounted to:

	2017	2016
	No.	No.
Directors	16	15
Delivery team	30	23
	<u> </u>	<u> </u>
	46	38
	<u> </u>	<u> </u>

The aggregate payroll costs incurred during the year, relating to the above, were:

	2017	2016
	£	£
Wages and salaries	1,057,164	889,134
Social security costs	109,205	86,552
Other pension costs	112,985	89,395
	<u> </u>	<u> </u>
	1,279,354	1,065,081
	<u> </u>	<u> </u>

The directors do not receive any emoluments.

The total compensation payable in respect of 5 (2016: 5) key management personnel amounted to £319,902 (2016: £320,042).

New Anglia Local Enterprise Partnership Limited

Company Limited by Guarantee

Notes to the financial statements *(continued)*

Year ended 31 March 2017

10. Other interest receivable and similar income

	2017	2016
	£	£
Interest on loans and receivables	222,176	123,514
Interest on bank deposits	–	1
	<u>222,176</u>	<u>123,515</u>

11. Tax on surplus on ordinary activities

Major components of tax expense

	2017	2016
	£	£
Current tax:		
UK current tax expense	25,048	12,734
Tax on surplus on ordinary activities	<u>25,048</u>	<u>12,734</u>

Reconciliation of tax expense

The tax assessed on the profit on ordinary activities for the year is lower than (2016: lower than) the standard rate of corporation tax in the UK of 20% (2016: 20%).

The differences are explained below:-

	2017	2016
	£	£
Profit on ordinary activities before taxation	1,090,598	4,342,476
Profit on ordinary activities by rate of tax	218,120	868,495
Effect of income not taxable	(193,072)	(855,761)
Tax on profit	<u>25,048</u>	<u>12,734</u>

12. Surplus for the year of the parent company

The surplus for the financial year of the parent company was £1,065,550 (2016: £4,325,483).

New Anglia Local Enterprise Partnership Limited

Company Limited by Guarantee

Notes to the financial statements *(continued)*

Year ended 31 March 2017

13. Tangible assets

Group and company	Land and buildings £	Equipment £	Total £
Cost			
At 1 April 2016	6,312	57,171	63,483
Additions	–	9,302	9,302
At 31 March 2017	<u>6,312</u>	<u>66,473</u>	<u>72,785</u>
Depreciation			
At 1 April 2016	526	35,396	35,922
Charge for the year	1,052	10,906	11,958
At 31 March 2017	<u>1,578</u>	<u>46,302</u>	<u>47,880</u>
Carrying amount			
At 31 March 2017	<u>4,734</u>	<u>20,171</u>	<u>24,905</u>
At 31 March 2016	<u>5,786</u>	<u>21,775</u>	<u>27,561</u>

14. Investments

Group	Investments other than loans £	Loans £	Total £
Cost			
At 1 April 2016	255,088	8,149,381	8,404,469
Additions	868,000	693,368	1,561,368
At 31 March 2017	<u>1,123,088</u>	<u>8,842,749</u>	<u>9,965,837</u>
Impairment			
At 1 Apr 2016 and 31 Mar 2017	<u>–</u>	<u>–</u>	<u>–</u>
Carrying amount			
At 31 March 2017	<u>1,123,088</u>	<u>8,842,749</u>	<u>9,965,837</u>
At 31 March 2016	<u>255,088</u>	<u>8,149,381</u>	<u>8,404,469</u>
Company			Loans £
Cost			
At 1 April 2016			8,149,381
Additions			693,368
At 31 March 2017			<u>8,842,749</u>
Impairment			
At 1 Apr 2016 and 31 Mar 2017			<u>–</u>

New Anglia Local Enterprise Partnership Limited

Company Limited by Guarantee

Notes to the financial statements *(continued)*

Year ended 31 March 2017

14. Investments *(continued)*

Company	Loans £
Carrying amount At 31 March 2017	8,842,749
At 31 March 2016	8,149,381

This relates to the company's interests in long term loans advanced under the Growing Places Fund for qualifying projects.

15. Debtors

	Group		Company	
	2017 £	2016 £	2017 £	2016 £
Trade debtors	116,792	128,054	116,792	128,054
Prepayments and accrued income	786,029	304,015	786,029	304,015
Other debtors	1,384,338	201,488	2,481,618	431,768
	<u>2,287,159</u>	<u>633,557</u>	<u>3,384,439</u>	<u>863,837</u>

16. Cash at bank and in hand

Group and Company	2017	2016
	£	£
Current account	66,289	177,528
Accountable Body funds	13,240,239	14,720,192
Deposit account	217,408	135,012
Deposit account (notice)	837,075	604,020
Current account (ERDF)	1,906	–
Cash in hand	117	74
	<u>14,363,034</u>	<u>15,636,826</u>

The Accountable Body funds are held on deposit on behalf of the Company by Suffolk County Council. These funds are attributable to the Growing Places, Projects Revenue Allocation and Programmes Administration with expenditure planned in future years.

17. Investments

	Group		Company	
	2017 £	2016 £	2017 £	2016 £
Investments	<u>597,000</u>	<u>1,267,000</u>	<u>597,000</u>	<u>1,267,000</u>

New Anglia Local Enterprise Partnership Limited

Company Limited by Guarantee

Notes to the financial statements *(continued)*

Year ended 31 March 2017

17. Investments *(continued)*

This relates to the company's interests in short term loans advanced under the Growing Places Fund for qualifying projects.

18. Creditors: Amounts falling due within one year

	Group		Company	
	2017	2016	2017	2016
	£	£	£	£
Trade creditors	47,779	47,630	47,779	47,630
Accruals and deferred income	283,198	93,380	282,198	93,380
Corporation tax	28,889	12,805	28,889	12,805
Social security and other taxes	22,740	22,968	22,740	22,968
Other creditors	7,873	10,724	7,873	10,724
	<u>390,479</u>	<u>187,507</u>	<u>389,479</u>	<u>187,507</u>

19. Employee benefits

Defined contribution plans

The amount recognised in profit or loss as an expense in relation to defined contribution plans was £30,911 (2016: £24,344).

Defined benefit plans

The amount recognised in the Income and expenditure account as an expense in relation to defined benefit plans was £78,294 (2016: £65,051).

20. Financial instruments

The carrying amount for each category of financial instrument is as follows:

Financial assets that are debt instruments measured at amortised cost

	Group	
	2017	2016
	£	£
Financial assets that are debt instruments measured at amortised cost	<u>3,260,079</u>	<u>838,632</u>

Financial liabilities measured at amortised cost

	Group	
	2017	2016
	£	£
Financial liabilities measured at amortised cost	<u>389,479</u>	<u>187,507</u>

New Anglia Local Enterprise Partnership Limited

Company Limited by Guarantee

Notes to the financial statements *(continued)*

Year ended 31 March 2017

21. Reserves

Other reserves represent amounts received and held for specific long term projects as follows:

	Balance brought forward £	Surplus/ (deficit) transferred from Income and Expenditure Account £	Balance carried forward £
Group			
Income and expenditure account	277,371	70,336	347,707
Growing Places Capital Infrastructure	16,912,333	3,130,341	20,042,674
Growing Places Other Capital Allocation	4,653,481	(1,580,000)	3,073,481
Projects Revenue Allocation	1,621,582	(1,148,500)	473,082
Programmes Administration	566,170	99,080	665,250
Transport Revenue Allocation	1,645,499	(1,645,499)	–
New Anglia Capital Fund	24,808	1,929,474	1,954,282
Enterprise Zone	–	236,323	236,323
Local Transport Body Reserves	57,998	(26,005)	31,993
Redundancy Reserve	22,664	–	22,664
	<u>25,781,906</u>	<u>1,065,550</u>	<u>26,847,456</u>
Company			
Income and expenditure account	277,371	70,336	347,707
Growing Places Capital Infrastructure	16,912,333	3,130,341	20,042,674
Growing Places Other Capital Allocation	4,653,481	(1,580,000)	3,073,481
Projects Revenue Allocation	1,621,582	(1,148,500)	473,082
Programmes Administration	566,170	99,080	665,250
Transport Revenue Allocation	1,645,499	(1,645,499)	–
New Anglia Capital Fund	–	1,929,474	1,929,474
Enterprise Zone	–	236,323	236,323
Local Transport Body Reserves	57,998	(26,005)	31,993
Redundancy Reserve	22,664	–	22,664
	<u>25,757,098</u>	<u>1,065,550</u>	<u>26,822,648</u>

The movement on Other Reserves is an overall surplus, this reflects grant income received in excess of the grants distributed from grant reserves during the year.

The Growing Places Capital represent funding received from HM Government for the purposes of providing financial support for infrastructure projects.

Of this balance approximately £5.6 million is scheduled to be advanced to committed projects during the next financial year. This is in addition to the £9.4 million which is currently advanced to existing projects.

Projects Revenue Allocation is funding from the Growing Places fund set aside to fund a range of economic development projects.

Programme Administration is part of the funding within Growing Places and Growth Deal to run the programmes.

Transport Revenue Allocation is funding from the Department of Transport towards feasibility work for

New Anglia Local Enterprise Partnership Limited

Company Limited by Guarantee

Notes to the financial statements *(continued)*

Year ended 31 March 2017

the Lowestoft Lake Lothing crossing and Ipswich wet dock crossing.

New Anglia Capital Fund has been established by New Anglia LEP with repaid funding from its Growing Places Fund. These funds are managed by its subsidiary company, New Anglia Capital and are co-invested with private investors to support start-ups with innovative ideas in high growth companies.

Local Transport Body Income is funding allocated by HM Government to support the Norfolk and Suffolk Local Transport Body.

The Redundancy Reserve relates to monies received from sponsoring authorities on the transfer of the company's employees under Transfer of Undertakings Protection Employment regulations to fund any potential future redundancy expenditure in respect of those employees.

In addition to the project reserves noted above the LEP is also contracted to undertake certain administrative and promotional activities associated with the Growing Business Fund. The Growing Business Fund is a mechanism for providing financial support to businesses in Norfolk and Suffolk. Spending decisions for the fund rest with a panel independent to the LEP.

22. Operating leases

The total future minimum lease payments under non-cancellable operating leases are as follows:

	Group		Company	
	2017	2016	2017	2016
	£	£	£	£
Not later than 1 year	54,102	55,715	54,102	55,715
Later than 1 year and not later than 5 years	168,232	162,786	168,232	162,786
Later than 5 years	–	16,667	–	16,667
	<u>222,334</u>	<u>235,168</u>	<u>222,334</u>	<u>235,168</u>

23. Events after the end of the reporting period

Since the balance sheet date, the company has received £41m from Central Government in respect of the LEP's agreed Growth Deal programme for the financial year 2017/18.

New Anglia Local Enterprise Partnership Limited

Company Limited by Guarantee

Notes to the financial statements *(continued)*

Year ended 31 March 2017

24. Related party transactions

Company

During the year, the company incurred rental and room hire costs from Norwich Research Partners LLP, a partnership in which Prof D Richardson has an interest. The total amount of costs incurred were £57,251 (2016: £14,803). At 31 March 2017 the company owed Norwich Research Partners LLP £1,130 (2016: £1,510).

During the year, the company incurred rental costs from Ardencrest Limited, a company which is a wholly owned subsidiary of East of England Co-Operative Society Limited. Mr D Field is joint Chief Executive Office of East of England Co-Operative Society Limited. The total amount of costs incurred were £11,123 (2016: £3,368). At 31 March 2017 the company owed Ardencrest Limited £1,791 (2016: £1,409).